

10年分のデータ :
10-Year Summary :

※連結ベースの数値です。

※All charts are based on consolidated figures.

■損益計算書(要約)

(単位:百万円)

■Consolidated Statements of Operations (Condensed)

(Millions of yen)

	2000年3月期	2001年3月期	2002年3月期	2003年3月期	2004年3月期	2005年3月期	2006年3月期	2007年3月期	2008年3月期	2009年3月期
	The year ended March 31, 2000	The year ended March 31, 2001	The year ended March 31, 2002	The year ended March 31, 2003	The year ended March 31, 2004	The year ended March 31, 2005	The year ended March 31, 2006	The year ended March 31, 2007	The year ended March 31, 2008	The year ended March 31, 2009
売上高 Revenues	8,001,203	8,416,982	7,993,784	8,191,752	8,632,450	9,027,043	9,464,801	10,247,903	11,226,735	10,000,369
国内 Japan	5,657,571	5,791,300	5,444,662	5,546,543	5,654,856	5,749,603	5,825,156	6,093,627	6,484,496	5,861,448
海外 Outside Japan	2,343,632	2,625,682	2,549,122	2,645,209	2,977,594	3,277,440	3,639,645	4,154,276	4,742,239	4,138,921
売上原価 Cost of sales	5,898,756	6,155,023	6,184,396	6,240,493	6,710,154	6,961,270	7,387,744	8,088,371	8,777,657	7,816,180
販売費及び一般管理費 Selling, general and administrative expenses	1,928,083	1,919,647	1,926,803	1,798,292	1,737,433	1,786,718	1,821,045	1,977,020	2,103,562	2,057,043
営業利益(損失) Operating income (loss)	174,364	342,312	(117,415)	152,967	184,863	279,055	256,012	182,512	345,516	127,146
対売上高比率 Ratio to revenues	2.18%	4.07%	(1.47%)	1.87%	2.14%	3.09%	2.70%	1.78%	3.08%	1.27%
税引前当期純利益(損失) Income (loss) before income taxes and minority interests	79,235	323,655	(586,072)	96,828	237,149	264,506	274,864	202,338	324,782	(289,871)
少数株主持分控除前利益(損失) Income (loss) before minority interests	31,733	158,794	(514,958)	44,166	38,494	114,516	120,516	39,524	52,619	(795,120)
当期純利益(損失) Net income (loss)	16,922	104,380	(483,837)	27,867	15,876	51,496	37,320	(32,799)	(58,125)	(787,337)

■貸借対照表(要約)

(単位:百万円)

■Consolidated Balance Sheets (Condensed)

(Millions of yen)

	2000年3月期末	2001年3月期末	2002年3月期末	2003年3月期末	2004年3月期末	2005年3月期末	2006年3月期末	2007年3月期末	2008年3月期末	2009年3月期末
	As of March 31, 2000	As of March 31, 2001	As of March 31, 2002	As of March 31, 2003	As of March 31, 2004	As of March 31, 2005	As of March 31, 2006	As of March 31, 2007	As of March 31, 2008	As of March 31, 2009
総資産 Total assets	9,983,361	11,246,608	9,915,654	10,179,389	9,590,322	9,736,247	10,021,195	10,644,259	10,530,847	9,403,709
手元資金 Cash & cash equivalents, Short-term investments	1,989,866	1,815,253	1,208,307	1,015,143	942,345	855,283	821,011	651,852	622,249	816,580
負債合計 Total liabilities	6,203,749	7,559,948	6,812,686	7,574,599	6,623,375	6,507,364	6,476,615	7,127,713	7,217,727	7,224,357
有利子負債 Interest-bearing debt	2,788,480	3,493,125	2,998,224	2,840,598	2,497,565	2,502,506	2,419,044	2,687,450	2,531,506	2,820,109
少数株主持分 Minority interests	791,925	825,158	798,744	751,578	798,816	921,052	1,036,807	1,073,749	1,142,508	1,129,401
株主資本 Stockholders' equity	2,987,687	2,861,502	2,304,224	1,853,212	2,168,131	2,307,831	2,507,773	2,442,797	2,170,612	1,049,951
株主資本比率 Stockholders' equity ratio	29.93%	25.44%	23.24%	18.21%	22.61%	23.70%	25.02%	22.95%	20.61%	11.17%
D/Eレシオ(少数株主持分含む) D/E ratio (including minority interests)	(倍) 0.74	(倍) 0.95	(倍) 0.97	(倍) 1.09	(倍) 0.84	(倍) 0.78	(倍) 0.68	(倍) 0.76	(倍) 0.76	(倍) 1.29

■キャッシュ・フロー計算書(要約)

(単位:百万円)

■Consolidated Statements of Cash Flows (Condensed)

(Millions of yen)

	2000年3月期	2001年3月期	2002年3月期	2003年3月期	2004年3月期	2005年3月期	2006年3月期	2007年3月期	2008年3月期	2009年3月期
	The year ended March 31, 2000	The year ended March 31, 2001	The year ended March 31, 2002	The year ended March 31, 2003	The year ended March 31, 2004	The year ended March 31, 2005	The year ended March 31, 2006	The year ended March 31, 2007	The year ended March 31, 2008	The year ended March 31, 2009
営業活動に関するキャッシュ・フロー Cash flows from operating activities	451,450	535,433	482,866	657,559	603,403	565,356	690,875	615,042	791,837	558,947
投資活動に関するキャッシュ・フロー Cash flows from investing activities	(435,591)	(370,717)	(272,871)	(630,326)	(267,413)	(526,988)	(501,362)	(786,170)	(637,618)	(550,008)
フリー・キャッシュ・フロー Free cash flows	15,859	164,716	209,995	27,233	335,990	38,368	189,513	(171,128)	154,219	8,939
財務活動に関するキャッシュ・フロー Cash flows from financing activities	125,830	(159,507)	(578,112)	(207,170)	(374,435)	(99,429)	(261,638)	121,259	(185,556)	284,388
現金及び現金等価物に係る為替換算差額 Effect of exchange rate changes on cash and cash equivalents	(21,784)	18,962	15,888	(21,266)	(25,330)	5,380	21,665	9,480	(25,569)	(46,631)
現金及び現金等価物の増加または減少 Net increase (decrease) in cash and cash equivalents	119,905	24,171	(352,229)	(201,203)	(63,775)	(55,681)	(50,460)	(40,389)	(56,906)	246,966
現金及び現金等価物の期首残高 Cash and cash equivalents at beginning of year	1,237,527	1,357,432	1,381,603	1,029,374	828,171	764,396	708,715	658,255	617,866	560,960
現金及び現金等価物の期末残高 Cash and cash equivalents at end of year	1,357,432	1,381,603	1,029,374	828,171	764,396	708,715	658,255	617,866	560,960	807,926

■セグメント別データ
 ■Industry Segment Information
 >>セグメント別売上高
 >>Revenues by Industry Segment

(単位:百万円)
 (Millions of yen)

		2000年3月期	2001年3月期	2002年3月期	2003年3月期	2004年3月期	2005年3月期	2006年3月期	2007年3月期	2008年3月期	2009年3月期
		The year ended March 31, 2000	The year ended March 31, 2001	The year ended March 31, 2002	The year ended March 31, 2003	The year ended March 31, 2004	The year ended March 31, 2005	The year ended March 31, 2006	The year ended March 31, 2007	The year ended March 31, 2008	The year ended March 31, 2009
情報通信システム Information & Telecommunication Systems	売上高 Revenues		1,796,084	1,829,661	1,899,651	2,314,552	2,268,386	2,360,956	2,472,227	2,761,137	2,594,450
	構成比 Percentage of subtotal revenues		17%	18%	19%	23%	21%	21%	21%	22%	23%
電子デバイス Electronic Devices	売上高 Revenues		2,011,717	1,487,200	1,570,069	1,312,380	1,320,177	1,204,407	1,287,492	1,293,517	1,151,066
	構成比 Percentage of subtotal revenues		19%	15%	15%	13%	12%	11%	11%	10%	10%
電力・産業システム Power & Industrial Systems	売上高 Revenues		2,321,104	2,266,895	2,297,068	2,297,913	2,515,366	2,805,169	3,022,299	3,568,151	3,310,544
	構成比 Percentage of subtotal revenues		21%	23%	22%	22%	24%	25%	26%	28%	29%
デジタルメディア・民生機器 Digital Media & Consumer Products	売上高 Revenues		1,053,199	1,170,744	1,205,551	1,226,955	1,280,302	1,305,658	1,506,073	1,504,692	1,261,501
	構成比 Percentage of subtotal revenues		10%	12%	12%	12%	12%	12%	13%	12%	11%
高機能材料 High Functional Materials & Components	売上高 Revenues		1,467,345	1,250,248	1,248,550	1,297,085	1,504,312	1,600,246	1,794,506	1,875,018	1,556,886
	構成比 Percentage of subtotal revenues		13%	12%	12%	13%	14%	15%	15%	15%	14%
物流及びサービス他 Logistics, Services & Others	売上高 Revenues		1,599,369	1,430,825	1,449,594	1,256,266	1,248,296	1,214,784	1,213,529	1,271,465	1,089,971
	構成比 Percentage of subtotal revenues		15%	14%	14%	12%	12%	11%	10%	10%	9%
金融サービス Financial Services	売上高 Revenues		592,774	567,138	579,267	550,982	529,695	517,975	500,065	445,400	412,040
	構成比 Percentage of subtotal revenues		5%	6%	6%	5%	5%	5%	4%	3%	4%
小計 Subtotal revenues			10,841,592	10,002,711	10,249,750	10,256,133	10,666,534	11,009,195	11,796,191	12,719,380	11,376,458
消去又は全社 Eliminations & Corporate items			(2,424,610)	(2,008,927)	(2,057,998)	(1,623,683)	(1,639,491)	(1,544,394)	(1,548,288)	(1,492,645)	(1,376,089)
合計 Total revenues			8,416,982	7,993,784	8,191,752	8,632,450	9,027,043	9,464,801	10,247,903	11,226,735	10,000,369

* 2002年3月期よりセグメントを変更しております。1998年3月期～2001年3月期については、セグメント別データ(セグメント変更前)を参照願います。
 * The Company has changed its industry segment classification since the fiscal year ended March 31, 2001. Please refer to the following data (prior to reclassification) for the years ended March 31, from 1998 to 2001.

■セグメント別データ
 ■Industry Segment Information
 >>セグメント別営業損益
 >>Operating Income (Loss) by Industry Segment

(単位:百万円)
 (Millions of yen)

		2000年3月期	2001年3月期	2002年3月期	2003年3月期	2004年3月期	2005年3月期	2006年3月期	2007年3月期	2008年3月期	2009年3月期
		The year ended March 31, 2000	The year ended March 31, 2001	The year ended March 31, 2002	The year ended March 31, 2003	The year ended March 31, 2004	The year ended March 31, 2005	The year ended March 31, 2006	The year ended March 31, 2007	The year ended March 31, 2008	The year ended March 31, 2009
情報通信システム Information & Telecommunication Systems	営業利益(損失) Operating income (loss)		48,921	35,757	110,523	69,932	67,761	84,687	60,343	116,105	176,629
	電子デバイス Electronic Devices		118,128	(163,633)	(23,242)	30,424	37,017	20,439	45,755	54,046	27,322
電力・産業システム Power & Industrial Systems	営業利益(損失) Operating income (loss)		77,269	55,004	53,253	33,933	73,661	92,552	36,391	138,455	24,245
	デジタルメディア・民生機器 Digital Media & Consumer Products		1,541	(14,675)	6,204	6,951	8,694	(35,771)	(58,435)	(109,914)	(105,563)
高機能材料 High Functional Materials & Components	営業利益(損失) Operating income (loss)		83,415	(22,024)	18,301	46,767	87,514	110,069	132,399	141,007	27,777
	物流及びサービス他 Logistics, Services & Others		8,437	3,257	10,352	533	9,808	19,511	20,233	27,870	23,063
金融サービス Financial Services	営業利益(損失) Operating income (loss)		44,146	37,403	12,067	22,388	31,073	35,001	23,534	25,481	10,210
	小計 Subtotal operating income (loss)		381,857	(68,911)	187,458	210,928	315,528	326,488	260,220	393,050	183,683
消去又は全社 Eliminations & Corporate items			(39,545)	(48,504)	(34,491)	(26,065)	(36,473)	(70,476)	(77,708)	(47,534)	(56,537)
合計 Total operating income (loss)			342,312	(117,415)	152,967	184,863	279,055	256,012	182,512	345,516	127,146

* 2002年3月期よりセグメントを変更しております。1998年3月期～2001年3月期については、セグメント別データ(セグメント変更前)を参照願います。
 * The Company has changed its industry segment classification since the fiscal year ended March 31, 2001. Please refer to the following data (prior to reclassification) for the years ended March 31, from 1998 to 2001.

■セグメント別データ

■Industry Segment Information

>>セグメント変更前 セグメント別売上高

(単位:百万円)

>>Revenues by Industry Segment Before Changed the Industry Segment Classification

(Millions of yen)

		1998年3月期	1999年3月期	2000年3月期	2001年3月期
		The year ended March 31, 1998	The year ended March 31, 1999	The year ended March 31, 2000	The year ended March 31, 2001
情報・エレクトロニクス Information Systems & Electronics	売上高 Revenues	3,373,532	3,106,377	3,148,888	3,455,578
	構成比 Percentage of subtotal revenues	31%	31%	32%	32%
電力・産業システム Power & Industrial Systems	売上高 Revenues	2,543,181	2,406,966	2,372,610	2,530,772
	構成比 Percentage of subtotal revenues	24%	24%	24%	23%
家庭電器 Consumer Products	売上高 Revenues	928,447	897,241	904,992	923,458
	構成比 Percentage of subtotal revenues	9%	9%	9%	9%
材料 Materials	売上高 Revenues	1,473,461	1,338,819	1,346,292	1,460,638
	構成比 Percentage of subtotal revenues	14%	14%	13%	13%
サービス他 Services & Other	売上高 Revenues	2,414,879	2,123,300	2,146,177	2,458,270
	構成比 Percentage of subtotal revenues	22%	22%	22%	23%
小計	Subtotal revenues	10,733,500	9,872,703	9,918,959	10,828,716
消去又は全社	Eliminations & Corporate items	(2,316,666)	(1,895,329)	(1,917,756)	(2,411,734)
合計	Total revenues	8,416,834	7,977,374	8,001,203	8,416,982

■セグメント別データ

■Industry Segment Information

>>セグメント変更前 セグメント別営業損益

(単位:百万円)

>>Operating Income (Loss) by Industry Segment Before Changed the Industry Segment Classification

(Millions of yen)

		1998年3月期	1999年3月期	2000年3月期	2001年3月期
		The year ended March 31, 1998	The year ended March 31, 1999	The year ended March 31, 2000	The year ended March 31, 2001
情報・エレクトロニクス Information Systems & Electronics	営業利益(損失) Operating income (loss)	63,375	(90,362)	52,325	142,111
	電力・産業システム Power & Industrial Systems	93,554	30,313	41,790	85,216
家庭電器 Consumer Products	営業利益(損失) Operating income (loss)	(16,061)	(6,375)	19,949	2,478
	材料 Materials	66,119	27,886	49,887	82,148
サービス他 Services & Other	営業利益(損失) Operating income (loss)	52,918	51,474	53,781	66,428
	小計	259,905	12,936	217,732	378,381
消去又は全社	Eliminations & Corporate items	(50,898)	(47,010)	(43,368)	(36,069)
合計	Total operating income (loss)	209,007	(34,074)	174,364	342,312

■地域別データ
 ■Geographic Segment Information
 >>所在地別売上高・営業損益
 >>Revenues by Geographic Segment

(単位:百万円)
 (Millions of yen)

		2000年3月期	2001年3月期	2002年3月期	2003年3月期	2004年3月期	2005年3月期	2006年3月期	2007年3月期	2008年3月期	2009年3月期
		The year ended March 31, 2000	The year ended March 31, 2001	The year ended March 31, 2002	The year ended March 31, 2003	The year ended March 31, 2004	The year ended March 31, 2005	The year ended March 31, 2006	The year ended March 31, 2007	The year ended March 31, 2008	The year ended March 31, 2009
国内 Japan	外部顧客 Outside customer revenues	6,410,934	6,557,736	6,134,554	6,290,654	6,364,411	6,598,002	6,747,222	7,010,181	7,436,999	6,683,143
	地域間内部売上高 Intersegment transactions	951,918	1,148,587	892,562	1,026,916	854,532	937,814	1,033,180	1,274,048	1,459,260	1,302,509
	合計 Total	7,362,852	7,706,323	7,027,116	7,317,570	7,218,943	7,535,816	7,780,402	8,284,229	8,896,259	7,985,652
アジア Asia	外部顧客 Outside customer revenues	462,652	550,303	607,041	651,228	993,471	1,059,197	1,178,568	1,459,549	1,771,600	1,542,526
	地域間内部売上高 Intersegment transactions	303,156	415,946	349,337	351,006	312,153	388,249	453,823	561,208	637,719	591,611
	合計 Total	765,808	966,249	956,378	1,002,234	1,305,624	1,447,446	1,632,391	2,020,757	2,409,319	2,134,137
北米 North America	外部顧客 Outside customer revenues	723,086	863,349	830,959	802,582	784,782	798,266	899,608	981,098	962,267	852,100
	地域間内部売上高 Intersegment transactions	6,325,140	48,141	45,382	38,753	25,894	34,224	64,486	89,912	123,841	121,325
	合計 Total	914,527	911,490	876,341	841,335	810,676	832,490	964,094	1,071,010	1,086,108	973,425
欧州 Europe	外部顧客 Outside customer revenues	7,239,667	395,809	364,840	379,615	404,278	470,792	519,042	645,354	826,188	738,662
	地域間内部売上高 Intersegment transactions	44,737	27,513	32,268	28,382	32,949	20,015	27,390	37,454	60,650	51,318
	合計 Total	409,355	423,322	397,108	407,997	437,227	490,807	546,432	682,808	886,838	789,980
その他の地域 Other Areas	外部顧客 Outside customer revenues	39,913	49,785	56,390	67,673	85,508	100,786	120,361	151,721	229,681	183,938
	地域間内部売上高 Intersegment transactions	10,016	4,254	2,359	2,645	2,655	3,545	11,182	21,574	39,841	8,367
	合計 Total	49,929	54,039	58,749	70,318	88,163	104,331	131,543	173,295	269,522	192,305
小計 Subtotal revenues	9,342,542	10,061,423	9,315,692	9,639,454	9,860,633	10,410,890	11,054,862	12,232,099	13,548,046	12,075,499	
消去又は全社 Eliminations & Corporate items	(1,341,339)	(1,644,441)	(1,321,908)	(1,447,702)	(1,228,183)	(1,383,847)	(1,590,061)	(1,984,196)	(2,321,311)	(2,075,130)	
合計 Total revenues	8,001,203	8,416,982	7,993,784	8,191,752	8,632,450	9,027,043	9,464,801	10,247,903	11,226,735	10,000,369	

■地域別データ
 ■Geographic Segment Information
 >>所在地別営業損益
 >>Operating Income (Loss) by Geographic Segment

(単位:百万円)
 (Millions of yen)

		2000年3月期	2001年3月期	2002年3月期	2003年3月期	2004年3月期	2005年3月期	2006年3月期	2007年3月期	2008年3月期	2009年3月期
		The year ended March 31, 2000	The year ended March 31, 2001	The year ended March 31, 2002	The year ended March 31, 2003	The year ended March 31, 2004	The year ended March 31, 2005	The year ended March 31, 2006	The year ended March 31, 2007	The year ended March 31, 2008	The year ended March 31, 2009
国内 Japan	営業利益(損失) Operating income (loss)	183,954	303,359	(70,420)	155,684	177,102	274,389	275,715	212,316	299,632	74,370
アジア Asia	営業利益(損失) Operating income (loss)	21,302	45,032	(5,090)	18,357	33,363	27,538	6,727	(3,664)	33,020	76,742
北米 North America	営業利益(損失) Operating income (loss)	15,513	7,037	(21,053)	6,336	4,733	10,188	23,428	25,310	23,087	7,182
欧州 Europe	営業利益(損失) Operating income (loss)	3,871	13,109	4,007	6,720	10,512	16,382	18,702	23,312	21,575	(17,129)
その他の地域 Other Areas	営業利益(損失) Operating income (loss)	(1,407)	1,246	1,842	2,097	3,245	3,260	6,555	8,647	13,394	9,434
小計 Subtotal operating income (loss)		223,233	369,783	(90,714)	189,194	228,955	331,757	331,127	265,921	390,708	150,599
消去又は全社 Eliminations & Corporate items		(48,869)	(27,471)	(26,701)	(36,227)	(44,092)	(52,702)	(75,115)	(83,409)	(45,192)	(23,453)
合計 Total operating income (loss)		174,364	342,312	(117,415)	152,967	184,863	279,055	256,012	182,512	345,516	127,146

■地域別データ
 ■Geographic Segment Information
 >>国内・海外売上高
 >>Revenues by Market

(単位:百万円)
 (Millions of yen)

		2000年3月期	2001年3月期	2002年3月期	2003年3月期	2004年3月期	2005年3月期	2006年3月期	2007年3月期	2008年3月期	2009年3月期
		The year ended March 31, 2000	The year ended March 31, 2001	The year ended March 31, 2002	The year ended March 31, 2003	The year ended March 31, 2004	The year ended March 31, 2005	The year ended March 31, 2006	The year ended March 31, 2007	The year ended March 31, 2008	The year ended March 31, 2009
国内 Japan	売上高 Revenues	5,657,571	5,791,300	5,444,662	5,546,543	5,654,856	5,749,603	5,825,156	6,093,627	6,484,496	5,861,448
	構成比 Percentage of total revenues	71%	69%	68%	68%	66%	64%	62%	59%	58%	59%
アジア Asia	売上高 Revenues	897,664	966,870	896,050	1,017,439	1,212,844	1,406,883	1,619,235	1,859,664	2,167,171	1,911,290
	構成比 Percentage of total revenues	11%	11%	11%	12%	14%	15%	17%	18%	19%	19%
北米 North America	売上高 Revenues	767,241	903,800	930,629	890,684	873,243	901,855	968,957	1,057,389	1,023,713	899,550
	構成比 Percentage of total revenues	10%	11%	12%	11%	10%	10%	10%	10%	9%	9%
欧州 Europe	売上高 Revenues	484,744	550,968	513,310	537,029	655,824	709,770	748,480	869,022	1,073,877	904,425
	構成比 Percentage of total revenues	6%	7%	6%	7%	7%	8%	8%	9%	10%	9%
その他の地域 Other Areas	売上高 Revenues	193,983	204,044	209,133	200,057	235,683	258,932	302,973	368,201	477,478	423,656
	構成比 Percentage of total revenues	2%	2%	3%	2%	3%	3%	3%	4%	4%	4%
海外 Outside Japan	売上高 Revenues	2,343,632	2,625,682	2,549,122	2,645,209	2,977,594	3,277,440	3,639,645	4,154,276	4,742,239	4,138,921
	構成比 Percentage of total revenues	29%	31%	32%	32%	34%	36%	38%	41%	42%	41%
合計 Total	売上高 Revenues	8,001,203	8,416,982	7,993,784	8,191,752	8,632,450	9,027,043	9,464,801	10,247,903	11,226,735	10,000,369

■1株当たりデータ

■Per Share Data

	2000年3月期	2001年3月期	2002年3月期	2003年3月期	2004年3月期	2005年3月期	2006年3月期	2007年3月期	2008年3月期	2009年3月期
	The year ended March 31, 2000	The year ended March 31, 2001	The year ended March 31, 2002	The year ended March 31, 2003	The year ended March 31, 2004	The year ended March 31, 2005	The year ended March 31, 2006	The year ended March 31, 2007	The year ended March 31, 2008	The year ended March 31, 2009
当期純利益(損失) (百万円) Net income (loss) (millions of yen)	16,922	104,380	(483,837)	27,867	15,876	51,496	37,320	(32,799)	(58,125)	(787,337)
1株当たり当期純利益(損失) (円) Net income (loss) per share, Basic (yen)	5.07	31.27	(144.95)	8.31	4.81	15.53	11.20	(9.84)	(17.48)	(236.86)
潜在株式調整後1株当たり当期純利益(損失) (円) Net income (loss) per share, Diluted (yen)	4.99	30.32	(144.95)	8.19	4.75	15.15	10.84	(9.87)	(17.77)	(236.87)
株主資本 (百万円) Stockholders' equity (millions of yen)	2,987,687	2,861,502	2,304,224	1,853,212	2,168,131	2,307,831	2,507,773	2,442,797	2,170,612	1,049,951
1株当たり株主資本 (円) Stockholders' equity per share (yen)	895.08	857.27	690.28	550.76	657.42	692.73	752.91	734.66	652.95	315.86
1株当たり年間配当金 (円) Cash dividends declared per share (yen)	6.00	11.00	3.00	6.00	8.00	11.00	11.00	6.00	6.00	3.00

■設備投資額、減価償却費、研究開発費他

■Capital Investment/Depreciation/R&D Expenditure/Other Items

>>設備投資額・減価償却費・研究開発費

(単位:百万円)

>>Capital investment/Depreciation/R&D Expenditure

(Millions of yen)

	2000年3月期	2001年3月期	2002年3月期	2003年3月期	2004年3月期	2005年3月期	2006年3月期	2007年3月期	2008年3月期	2009年3月期
	The year ended March 31, 2000	The year ended March 31, 2001	The year ended March 31, 2002	The year ended March 31, 2003	The year ended March 31, 2004	The year ended March 31, 2005	The year ended March 31, 2006	The year ended March 31, 2007	The year ended March 31, 2008	The year ended March 31, 2009
設備投資額(完成ベース) Capital investment (Completion basis, including leasing assets)	574,642	971,095	856,279	787,496	816,547	959,593	954,706	1,048,572	969,087	788,466
一般用 Internal use assets	363,457	541,116	414,158	328,460	296,159	382,189	397,419	522,974	512,428	424,064
営業用 Leasing assets	211,185	429,979	442,121	459,036	520,388	577,404	557,287	525,598	456,659	364,402
減価償却費 Depreciation	541,253	505,507	529,418	480,274	436,053	425,080	451,170	472,175	541,470	478,759
一般用 Internal use assets	397,046	436,870	450,163	378,221	328,896	313,884	329,684	346,431	417,270	392,234
営業用 Leasing assets	144,207	68,637	79,255	102,053	107,157	111,196	121,486	125,744	124,200	86,525
研究開発費 R&D expenditure	432,342	435,579	415,448	377,154	371,825	388,634	405,079	412,534	428,171	416,517
対売上高比率 Percentage of revenues	5.4%	5.2%	5.2%	4.6%	4.3%	4.3%	4.3%	4.0%	3.8%	4.2%

■設備投資額、減価償却費、研究開発費他

■Capital Investment/Depreciation/R&D Expenditure/Other Items

>>従業員数・連結子会社数

>>Number of Employees/Number of Consolidated Subsidiaries

	2000年3月期末	2001年3月期末	2002年3月期末	2003年3月期末	2004年3月期末	2005年3月期末	2006年3月期末	2007年3月期末	2008年3月期末	2009年3月期末
	As of March 31, 2000	As of March 31, 2001	As of March 31, 2002	As of March 31, 2003	As of March 31, 2004	As of March 31, 2005	As of March 31, 2006	As of March 31, 2007	As of March 31, 2008	As of March 31, 2009
従業員数(人) Number of employees	337,911	340,939	321,517	339,572	326,344	347,424	355,879	384,444	389,752	400,129
国内 Japan	270,092	268,090	256,823	256,085	237,880	242,891	242,659	250,767	251,702	260,677
海外 Outside Japan	67,819	72,849	64,694	83,487	88,464	104,533	113,220	133,677	138,050	139,452
連結子会社数(含む、変動持分事業体) Number of consolidated subsidiaries(Including Variable Interest Entities)	1,047	1,069	1,066	1,112	956	985	932	934	910	943
国内 Japan	735	734	712	708	545	539	476	450	418	403
海外 Outside Japan	312	335	354	404	411	446	456	484	492	540