

# Consolidated Balance Sheets

As of March 31

	1992	1993	1994
<b>Assets:</b>			
Current assets:			
Cash and cash equivalents .....	¥1,495,794	¥1,368,270	¥1,331,605
Short-term investments .....	487,303	639,108	806,699
Total .....	1,983,097	2,007,378	2,138,304
Trade receivables:			
Notes .....	493,303	418,489	403,311
Accounts .....	1,327,165	1,347,967	1,396,149
Investment in leases .....	—	—	—
Inventories .....	1,750,263	1,605,178	1,523,593
Prepaid expenses and other current assets .....	295,727	295,658	335,093
Total current assets .....	5,849,555	5,674,670	5,796,450
Noncurrent receivables and restricted funds .....	172,427	185,130	169,170
Investments and advances, including affiliated companies .....	436,498	436,614	438,488
Property, plant and equipment:			
Land .....	280,241	297,504	297,889
Buildings .....	1,149,894	1,237,429	1,392,564
Machinery and equipment .....	3,650,784	3,844,842	4,064,912
Construction in progress .....	106,136	78,733	42,575
	5,187,055	5,458,508	5,797,940
Less accumulated depreciation .....	3,017,948	3,254,674	3,505,071
Net property, plant and equipment .....	2,169,107	2,203,834	2,292,869
Other assets .....	230,323	247,523	234,114
	¥8,857,910	¥8,747,771	¥8,931,091

See notes on inside cover.

Millions of yen

1995	1996	1997	1998	1999	2000	2001	2002
¥1,620,936	¥ 1,627,716	¥ 1,309,949	¥ 1,199,540	¥1,237,527	¥1,357,432	¥ 1,381,603	<b>¥1,029,374</b>
582,785	711,857	847,854	771,147	605,679	632,434	433,650	<b>178,933</b>
2,203,721	2,339,573	2,157,803	1,970,687	1,843,206	1,989,866	1,815,253	<b>1,208,307</b>
402,024	462,685	411,459	369,838	307,354	295,526	307,635	<b>204,855</b>
1,440,006	1,662,631	1,876,678	1,897,410	1,878,272	1,908,692	2,191,698	<b>1,895,150</b>
—	—	—	—	—	—	623,789	<b>527,432</b>
1,572,259	1,707,159	1,576,751	1,626,684	1,470,847	1,416,878	1,514,163	<b>1,214,399</b>
357,922	377,839	396,931	418,742	408,577	354,581	391,963	<b>457,392</b>
5,975,932	6,549,887	6,419,622	6,283,361	5,908,256	5,965,543	6,844,501	<b>5,507,535</b>
180,464	161,795	188,473	195,546	176,403	160,583	163,003	—
436,603	1,146,508	932,015	861,126	823,136	817,436	885,669	<b>834,907</b>
317,604	334,488	345,322	363,771	369,701	380,076	386,785	<b>383,781</b>
1,434,417	1,514,113	1,635,937	1,703,708	1,730,333	1,731,561	1,801,731	<b>1,748,509</b>
4,246,645	4,538,128	4,817,314	5,074,698	5,116,062	4,887,088	5,622,410	<b>5,510,651</b>
51,599	90,481	117,290	99,755	54,453	71,184	95,663	<b>97,790</b>
6,050,265	6,477,210	6,915,863	7,241,932	7,270,549	7,069,909	7,906,589	<b>7,740,731</b>
3,739,284	4,055,425	4,356,366	4,595,800	4,662,942	4,515,160	5,231,632	<b>5,226,307</b>
2,310,981	2,421,785	2,559,497	2,646,132	2,607,607	2,554,749	2,674,957	<b>2,514,424</b>
237,638	190,815	241,615	305,727	332,340	485,050	678,478	<b>1,058,788</b>
¥9,141,618	¥10,470,790	¥10,341,222	¥10,291,892	¥9,847,742	¥9,983,361	¥11,246,608	<b>¥9,915,654</b>

	1992	1993	1994
<b>Liabilities and Stockholders' Equity:</b>			
Current liabilities:			
Short-term debt . . . . .	¥ 906,002	¥ 825,060	¥ 794,250
Current installments of long-term debt . . . . .	113,990	103,103	107,316
Trade payables:			
Notes . . . . .	318,625	273,520	245,175
Accounts . . . . .	636,634	614,237	640,963
Accrued expenses . . . . .	627,604	628,361	664,065
Income taxes . . . . .	96,214	70,567	84,671
Advances received . . . . .	572,081	573,583	544,449
Other current liabilities . . . . .	470,493	466,384	494,925
Total current liabilities . . . . .	3,741,643	3,554,815	3,575,814
Long-term debt . . . . .	975,605	990,113	1,025,305
Retirement and severance benefits . . . . .	564,932	601,243	629,242
Other liabilities . . . . .	—	—	81,625
Total liabilities . . . . .	5,282,180	5,146,171	5,311,986
Minority interests . . . . .	657,779	661,442	659,940
Stockholders' equity:			
Common stock . . . . .	270,917	270,918	273,266
Capital surplus . . . . .	436,753	436,819	440,517
Legal reserve . . . . .	72,163	78,161	84,147
Retained earnings . . . . .	2,173,995	2,209,261	2,231,914
Accumulated other comprehensive income (loss) . . . . .	(35,877)	(55,001)	(70,679)
Treasury stock . . . . .	—	—	—
Total stockholders' equity . . . . .	2,917,951	2,940,158	2,959,165
	¥8,857,910	¥8,747,771	¥8,931,091

See notes on inside cover.

Millions of yen

1995	1996	1997	1998	1999	2000	2001	2002
¥ 823,402	¥ 882,605	¥ 994,469	¥ 1,103,217	¥1,045,543	¥1,046,571	¥ 1,199,209	¥ <b>833,838</b>
83,848	150,746	187,022	214,064	114,268	259,099	412,646	<b>366,083</b>
212,007	212,789	140,067	132,159	97,863	98,058	138,161	<b>92,799</b>
710,397	823,280	945,450	944,112	907,641	974,721	1,160,789	<b>991,037</b>
674,653	734,036	732,070	728,741	694,399	706,647	786,813	<b>882,148</b>
106,793	130,974	118,685	89,715	63,241	76,969	106,727	<b>60,518</b>
578,137	500,889	411,752	395,674	418,360	382,085	385,741	<b>334,172</b>
500,637	581,829	439,489	452,007	436,653	395,686	432,571	<b>324,670</b>
3,689,874	4,017,148	3,969,004	4,059,689	3,777,968	3,939,836	4,622,657	<b>3,885,265</b>
1,011,996	1,203,353	1,244,612	1,287,532	1,478,168	1,482,810	1,881,270	<b>1,798,303</b>
648,493	659,510	671,794	682,871	723,028	699,385	982,332	<b>1,049,054</b>
82,651	301,581	168,071	93,050	86,101	81,718	73,689	<b>80,064</b>
5,433,014	6,181,592	6,053,481	6,123,142	6,065,265	6,203,749	7,559,948	<b>6,812,686</b>
675,227	733,663	768,836	788,239	776,462	791,925	825,158	<b>798,744</b>
276,041	278,178	281,684	281,735	281,735	281,738	281,754	<b>282,032</b>
445,260	480,718	486,695	492,272	494,782	499,081	501,243	<b>527,010</b>
89,955	95,377	101,146	104,370	105,905	106,885	109,815	<b>110,751</b>
2,303,612	2,439,015	2,483,489	2,451,037	2,100,392	2,082,541	2,157,136	<b>1,643,248</b>
(81,491)	262,247	165,891	51,097	23,201	17,442	(188,446)	<b>(258,484)</b>
—	—	—	—	—	—	—	<b>(333)</b>
3,033,377	3,555,535	3,518,905	3,380,511	3,006,015	2,987,687	2,861,502	<b>2,304,224</b>
¥9,141,618	¥10,470,790	¥10,341,222	¥10,291,892	¥9,847,742	¥9,983,361	¥11,246,608	<b>¥9,915,654</b>