

Consolidated Balance Sheets

As of March 31

	1996	1997	1998
Assets:			
Cash and cash equivalents	¥ 1,627,716	¥ 1,309,949	¥ 1,199,540
Short-term investments	711,857	847,854	771,147
Trade receivables:			
Notes	462,685	411,459	369,838
Accounts	1,662,631	1,876,678	1,897,410
Inventories	1,707,159	1,576,751	1,626,684
Prepaid expenses and other current assets	377,839	396,931	418,742
Investment in leases	—	—	—
Noncurrent receivables and restricted funds	161,795	188,473	195,546
Investments and advances, including affiliated companies	1,146,508	932,015	861,126
Property, plant and equipment:			
Land	334,488	345,322	363,771
Buildings	1,514,113	1,635,937	1,703,708
Machinery and equipment	4,538,128	4,817,314	5,074,698
Construction in progress	90,481	117,290	99,755
	6,477,210	6,915,863	7,241,932
Less accumulated depreciation	4,055,425	4,356,366	4,595,800
Net property, plant and equipment	2,421,785	2,559,497	2,646,132
Other assets	190,815	241,615	305,727
	¥10,470,790	¥10,341,222	¥10,291,892

See notes on inside cover.

Millions of yen

1999	2000	2001	2002	2003	2004	2005	2006
¥1,237,527	¥1,357,432	¥ 1,381,603	¥1,029,374	¥ 828,171	¥ 764,396	¥ 708,715	¥ 658,255
605,679	632,434	433,650	178,933	186,972	177,949	146,568	162,756
307,354	295,526	307,635	204,855	153,587	142,802	132,572	127,284
1,878,272	1,908,692	2,191,698	1,895,150	1,903,640	2,043,727	2,065,194	2,303,397
1,470,847	1,416,878	1,514,163	1,214,399	1,187,529	1,123,406	1,198,955	1,262,308
408,577	354,581	391,963	457,392	496,490	515,909	560,072	547,048
—	—	623,789	527,432	437,076	451,753	526,759	451,757
176,403	160,583	163,003	—	—	—	—	—
823,136	817,436	885,669	834,907	726,442	908,962	894,851	1,029,673
369,701	380,076	386,785	383,781	445,283	419,846	436,308	435,961
1,730,333	1,731,561	1,801,731	1,748,509	1,838,853	1,690,096	1,740,057	1,748,318
5,116,062	4,887,088	5,622,410	5,510,651	5,709,409	4,899,239	5,222,157	5,522,253
54,453	71,184	95,663	97,790	67,909	49,011	57,291	74,114
7,270,549	7,069,909	7,906,589	7,740,731	8,061,454	7,058,192	7,455,813	7,780,646
4,662,942	4,515,160	5,231,632	5,226,307	5,460,404	4,825,330	5,097,882	5,320,460
2,607,607	2,554,749	2,674,957	2,514,424	2,601,050	2,232,862	2,357,931	2,460,186
332,340	485,050	678,478	1,058,788	1,658,432	1,228,556	1,144,630	1,018,531
¥9,847,742	¥9,983,361	¥11,246,608	¥9,915,654	¥10,179,389	¥9,590,322	¥9,736,247	¥10,021,195

	1996	1997	1998
Liabilities and Stockholders' Equity:			
Short-term debt	¥ 882,605	¥ 994,469	¥ 1,103,217
Current portion of long-term debt	150,746	187,022	214,064
Trade payables:			
Notes	212,789	140,067	132,159
Accounts	823,280	945,450	944,112
Accrued expenses	734,036	732,070	728,741
Income taxes	130,974	118,685	89,715
Advances received	500,889	411,752	395,674
Other current liabilities	581,829	439,489	452,007
Long-term debt	1,203,353	1,244,612	1,287,532
Retirement and severance benefits	659,510	671,794	682,871
Other liabilities	301,581	168,071	93,050
Total liabilities	6,181,592	6,053,481	6,123,142
Minority interests	733,663	768,836	788,239
Stockholders' equity:			
Common stock	278,178	281,684	281,735
Capital surplus	480,718	486,695	492,272
Legal reserve	95,377	101,146	104,370
Retained earnings	2,439,015	2,483,489	2,451,037
Accumulated other comprehensive income (loss)	262,247	165,891	51,097
Treasury stock, at cost	—	—	—
Total stockholders' equity	3,555,535	3,518,905	3,380,511
	¥10,470,790	¥10,341,222	¥10,291,892

See notes on inside cover.

Millions of yen

1999	2000	2001	2002	2003	2004	2005	2006
¥1,045,543	¥1,046,571	¥ 1,199,209	¥ 833,838	¥ 825,860	¥ 623,816	¥ 676,611	¥ 752,527
114,268	259,099	412,646	366,083	502,586	559,647	506,863	248,028
97,863	98,058	138,161	92,799	71,934	67,581	62,855	68,599
907,641	974,721	1,160,789	991,037	1,140,130	1,220,033	1,246,401	1,416,367
694,399	706,647	786,813	882,148	799,211	797,935	843,022	863,683
63,241	76,969	106,727	60,518	54,091	78,438	61,789	66,101
418,360	382,085	385,741	334,172	252,861	216,544	247,586	277,887
436,653	395,686	432,571	324,670	358,555	347,060	419,419	428,259
1,478,168	1,482,810	1,881,270	1,798,303	1,512,152	1,314,102	1,319,032	1,418,489
723,028	699,385	982,332	1,049,054	1,932,646	1,273,509	1,033,005	827,669
86,101	81,718	73,689	80,064	124,573	124,710	90,781	109,006
6,065,265	6,203,749	7,559,948	6,812,686	7,574,599	6,623,375	6,507,364	6,476,615
776,462	791,925	825,158	798,744	751,578	798,816	921,052	1,036,807
281,735	281,738	281,754	282,032	282,032	282,032	282,033	282,033
494,782	499,081	501,243	527,010	562,214	551,690	565,360	561,484
105,905	106,885	109,815	110,751	111,309	109,163	110,214	111,005
2,100,392	2,082,541	2,157,136	1,643,248	1,655,029	1,651,272	1,668,984	1,667,198
23,201	17,442	(188,446)	(258,484)	(755,525)	(393,864)	(301,524)	(95,997)
—	—	—	(333)	(1,847)	(32,162)	(17,236)	(17,950)
3,006,015	2,987,687	2,861,502	2,304,224	1,853,212	2,168,131	2,307,831	2,507,773
¥9,847,742	¥9,983,361	¥11,246,608	¥9,915,654	¥10,179,389	¥9,590,322	¥9,736,247	¥10,021,195