

Board of Directors

As of June 30, 2015

Outside Directors



Nobuo Katsumata

2003 Representative Director, President and CEO, Member of the Board, Marubeni Corporation
2008 Chairman, Member of the Board, Marubeni Corporation
2011 Director, Hitachi, Ltd.
2013 Senior Corporate Advisor, Member of the Board, Marubeni Corporation Senior Corporate Advisor, Marubeni Corporation (Currently in office)



Cynthia Carroll

1991 General Manager, Foil Products, Alcan Inc.
1996 Managing Director, Aughinish Alumina Ltd., Alcan Inc.
1998 President, Bauxite, Alumina and Speciality Chemicals, Alcan Inc.
2002 President & CEO, Primary Metal Group, Alcan Inc.
2007 CEO, Anglo American plc. (Retired in April 2013)
2013 Director, Hitachi, Ltd.



Sadayuki Sakakibara

2002 President and Representative Member of the Board, Toray Industries, Inc.
2010 Chairman of the Board and Representative Member of the Board, Toray Industries, Inc.
2013 Director, Hitachi, Ltd.
2014 Chairman of the Board and Member of the Board, Toray Industries, Inc.
2015 Chief Senior Advisor and Chief Senior Counselor, Toray Industries, Inc. (Currently in office)



George Buckley

1993 Chief Technology Officer, Motors, Drives and Appliances, Emerson Electric Company
1994 President, US Electrical Motors, Emerson Electric Company
1997 President, Mercury Marine Division and Corporate Vice President, Brunswick Corporation
2000 President and Chief Operating Officer, Brunswick Corporation Chairman and Chief Executive Officer, Brunswick Corporation
2005 Chairman of the Board, President and Chief Executive Officer, 3M Company
2012 Executive Chairman of the Board, 3M Company (Retired in May 2012) Chairman, Arle Capital Partners Limited (Currently in office) Director, Hitachi, Ltd.

Directors



Hiroaki Nakanishi*
Chairman & CEO

1970 Joined Hitachi, Ltd.
2003 General Manager, Global Business Vice President and Executive Officer
2004 Senior Vice President and Executive Officer
2005 Senior Vice President and Executive Officer, Hitachi, Ltd. Chairman and Chief Executive Officer, Hitachi Global Storage Technologies, Inc.
2006 Executive Vice President and Executive Officer, Hitachi, Ltd. (Retired in December 2006)
2009 Executive Vice President and Executive Officer, Hitachi, Ltd.
2010 President, Hitachi, Ltd.
2014 Chairman & CEO and Director, Hitachi, Ltd.



Toshiaki Higashihara*
President & COO

1977 Joined Hitachi, Ltd.
2006 Chief Operating Officer, Information & Telecommunication Systems
2007 Vice President and Executive Officer (Retired in March 2008)
2008 President, Hitachi Power Europe GmbH
2010 President and Chief Executive Officer, Hitachi Plant Technologies, Ltd.
2011 Vice President and Representative Director, Hitachi Plant Technologies, Ltd.
2011 Vice President and Executive Officer, Hitachi, Ltd.
2013 Senior Vice President and Executive Officer, Hitachi, Ltd.
2014 President & COO, Hitachi, Ltd. President & COO and Director, Hitachi, Ltd.



Takashi Miyoshi

1970 Joined Hitachi, Ltd.
2003 General Manager, Finance Executive Officer
2004 Senior Vice President and Executive Officer
2006 Senior Vice President, Executive Officer and Director
2006 Executive Vice President, Executive Officer and Director
2007 Director (Retired in June 2007) Chairman of the Board, Hitachi Global Storage Technologies, Inc.
2008 Executive Vice President and Executive Officer, Hitachi Systems & Services, Ltd. (Currently Hitachi Solutions, Ltd.) President, Chief Executive Officer and Director, Hitachi Systems & Services, Ltd.
2009 Executive Vice President and Executive Officer, Hitachi, Ltd.
2012 Executive Vice President, Executive Officer and Director, Hitachi, Ltd.
2012 Director, Hitachi, Ltd.



Nobuo Mochida

1970 Joined Hitachi Metals, Ltd.
2006 President and Chief Executive Officer and Director, Hitachi Metals, Ltd.
2010 Executive Vice President and Executive Officer, Hitachi, Ltd. (Retired in March 2014) Chairman of the Board, Hitachi Metals, Ltd.
2013 Director, Hitachi Metals, Ltd. (Retired in June 2014)
2014 Director, Hitachi, Ltd.



Louise Pentland

1997 Admitted as a Solicitor (UK)
 2001 Senior Legal Counsel, Nokia Networks, Nokia Corporation
 2004 Vice President and Head of Legal, Enterprise Solutions, Nokia Corporation
 2007 Vice President, Acting Chief Legal Officer and Head of IP Legal, Nokia Corporation
 2008 Senior Vice President and Chief Legal Officer, Nokia Corporation
 2009 Admitted to New York State Bar Association
 2011 Executive Vice President and Chief Legal Officer, Nokia Corporation (Retired in May 2014)
 2015 General Counsel, PayPal, eBay Inc. (Currently in office)
 Director, Hitachi, Ltd.



Harufumi Mochizuki

2002 Director-General for Commerce and Distribution Policy, Minister's Secretariat, Ministry of Economy, Trade and Industry of Japan ("METI")
 2003 Director-General, Small and Medium Enterprise Agency, METI
 2006 Director-General, Agency for Natural Resources and Energy, METI
 2008 Vice-Minister of Economy, Trade and Industry of Japan
 2010 Special Advisor to the Cabinet of Japan (Retired in September 2011)
 Senior Adviser to the Board, Nippon Life Insurance Company (Retired in April 2013)
 2012 Director, Hitachi, Ltd.
 2013 President and Representative Director, Tokyo Small and Medium Business Investment & Consultation Co., Ltd. (Currently in office)



Philip Yeo

1970 Joined Ministry of Defense of Singapore
 1979 Permanent Secretary, Ministry of Defense of Singapore
 1986 Chairman, Economic Development Board of Singapore
 2001 Chairman, Agency for Science, Technology and Research of Singapore
 2007 Senior Advisor for Science and Technology to the Ministry of Trade & Industry, Singapore (Retired in September 2008)
 Special Advisor in Economic Development, Prime Minister's Office, Government of Singapore (Retired in August 2011)
 Chairman, SPRING Singapore (Currently in office)
 2012 Director, Hitachi, Ltd.



Hiroaki Yoshihara

1978 Joined Peat Marwick Mitchell & Co.
 1996 National Managing Partner, the Pacific Rim Practice, KPMG LLP
 1997 The Board Member, KPMG LLP
 2003 Vice Chairman and Global Managing Partner, KPMG International (Retired in April 2007)
 2014 Director, Hitachi, Ltd.

Name	Reasons for appointment
Nobuo Katsumata	Mr. Katsumata was selected as an outside director, since he was expected to reinforce the functional aspects of the Company's Board of Directors by supervising the execution of duties by Executive Officers and others from an independent perspective based on his rich experience and insight as the top executive of a major global company.
Cynthia Carroll	Ms. Carroll was selected as an outside director, since she was expected to reinforce the functional aspects of the Company's Board of Directors by supervising the execution of duties by Executive Officers and others from an independent perspective as well as reflecting her global viewpoint to the Company's Board of Directors based on her rich experience and insight as the top executive of major global companies.
Sadayuki Sakakibara	Mr. Sakakibara was selected as an outside director, since he was expected to reinforce the functional aspects of the Company's Board of Directors by supervising the execution of duties by Executive Officers and others from an independent perspective based on his rich experience and insight as the top executive of a major global company.
George Buckley	Mr. Buckley was selected as an outside director, since he was expected to reinforce the functional aspects of the Company's Board of Directors by supervising the execution of duties by Executive Officers and others from an independent perspective as well as reflecting his global viewpoint to the Company's Board of Directors based on his rich experience and insight as the top executive of major global companies.
Louise Pentland	Ms. Pentland was selected as an outside director, since she was expected to reinforce the functional aspects of the Company's Board of Directors by supervising the execution of duties by Executive Officers and others from an independent perspective as well as reflecting her global viewpoint to the Company's Board of Directors based on deep insight into corporate legal matters and corporate governance gained through her rich experience as the chief legal officer of major global companies.
Harufumi Mochizuki	Mr. Mochizuki was selected as an outside director, since he was expected to reinforce the functional aspects of the Company's Board of Directors by supervising the execution of duties by Executive Officers and others from an independent perspective based on his rich experience and insight in the area of public administration, etc.
Philip Yeo	Mr. Yeo was selected as an outside director, since he was expected to reinforce the functional aspects of the Company's Board of Directors by supervising the execution of duties by Executive Officers and others from an independent perspective as well as reflecting his global viewpoint to the Company's Board of Directors based on his broad experience and insight in such areas as public administration.
Hiroaki Yoshihara	Mr. Yoshihara was selected as an outside director, since he was expected to reinforce the functional aspects of the Company's Board of Directors by supervising the execution of duties by Executive Officers and others from an independent perspective as well as reflecting his global viewpoint to the Company's Board of Directors based on his rich experience and insight in the area of global corporate management and accounting.

Note: Directors are listed by position and in Japanese alphabetical order within each grouping.

* Denotes directors who serve concurrently as executive officers.

Each committee is composed of the following members (Chair underlined):

Nominating Committee: Nobuo Katsumata, Sadayuki Sakakibara, Harufumi Mochizuki, Hiroaki Nakanishi

Audit Committee: Takashi Miyoshi, Nobuo Katsumata, Harufumi Mochizuki, Hiroaki Yoshihara, Nobuo Mochida

Compensation Committee: Harufumi Mochizuki, Nobuo Katsumata, Sadayuki Sakakibara, Toshiaki Higashihara