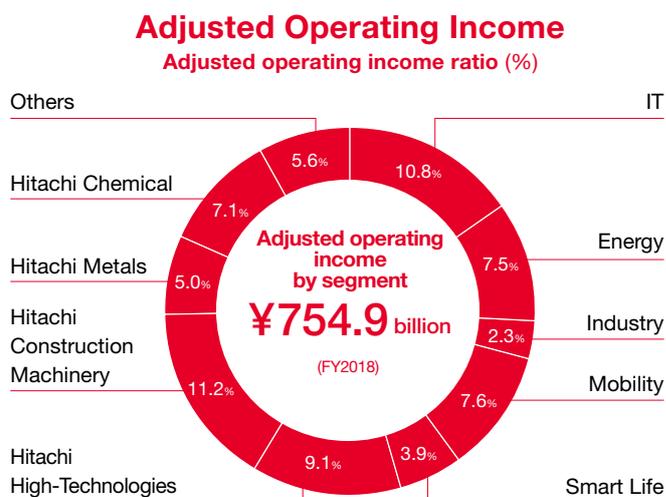
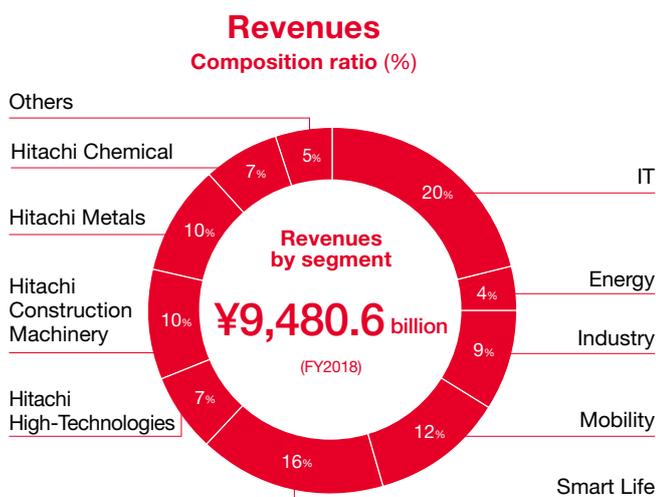
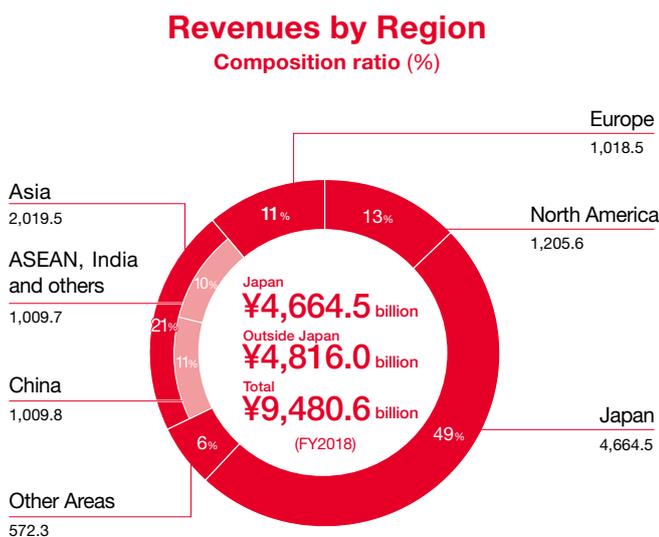


Business of the Hitachi Group

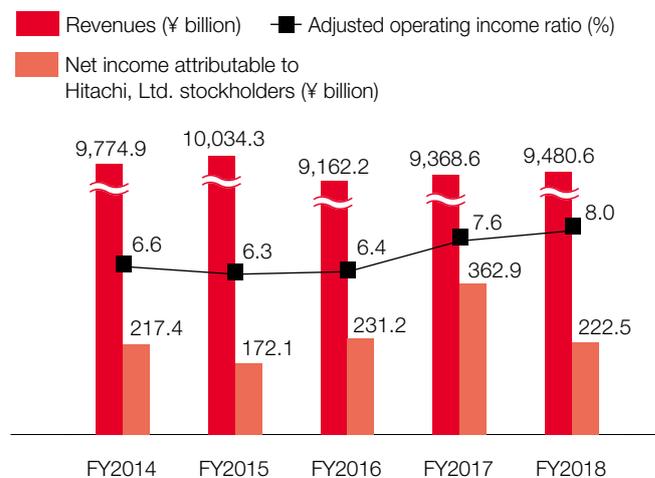
In April 2019, Hitachi announced its three-year 2021 Mid-term Management Plan, positioning IT, Energy, Industry, Mobility and Smart Life as growth sectors, assigning relevant business units to each of them. Hitachi is characterized by two strengths: The first is our ability to provide solutions that use digital technology to resolve issues facing customers and society through our cutting-edge IT and our operational technology (OT), which moves social infrastructure such as equipment and systems at production sites, railways and power plants. The second is our highly reliable and superior products. In these five sectors, Lumada will function as a platform that creates value from customers' data and supports the rapid delivery of solutions.



Note: Figures for each subsegment include intersegment transactions.



Revenues/Adjusted Operating Income Ratio/ Net Income





IT

- Consulting
- Systems integration
- Cloud services
- Software
- IT products (storage, servers)
- Control systems
- ATMs



Energy

- Energy solutions
- Power grid system



Industry

- Industry & distribution system
- Water & environment system
- Industrial products



Mobility

- Building services (Elevators, escalators)
- Railway system



Revenues of Lumada Business

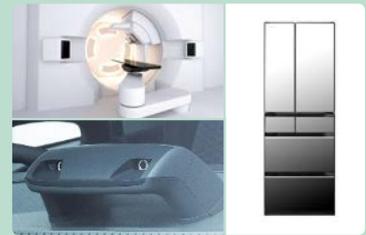
¥1,127.0 billion
(FY2018)

▶P48 Strengthen Lumada



Smart Life

- Medical equipment
- Smart life & eco-friendly system (Refrigerator, washing machine, air conditioner, commercial air conditioning system)
- Automotive systems (Powertrain, chassis parts, advanced driving assistance system)



Hitachi High-Technologies

Ownership percentage of voting rights: **51.8%**

Main products and services

- Medical and Life Science Products
- Analytical Equipment
- Semiconductor Processing Equipment
- Manufacturing and Inspection Equipment
- Advanced Industrial Products

Hitachi Construction Machinery

Ownership percentage of voting rights: **51.5%**

Main products and services

- Hydraulic Excavators
- Wheel Loaders
- Mining Machinery
- Maintenance and Services
- Construction Solutions
- Mine Management Systems

Hitachi Metals

Ownership percentage of voting rights: **53.5%**

Main products and services

- Specialty Steel Products
- Functional Components and Equipment
- Magnetic Materials and Applications
- Power Electronics
- Wires, Cables, and Related Materials

Hitachi Chemical

Ownership percentage of voting rights: **51.4%**

Main products and services

- Functional materials (Electronics materials, printed wiring board materials, electronic components)
- Advanced components and systems (Mobility components, energy storage devices and systems, life science related products)