## Supplementary information for fiscal 2003, ended March 31, 2004 (Consolidated basis)

1. Summary
(Billions of yen)

|  | Fiscal 2002 |  | Fiscal 2003 |  | Fiscal 2004 (Forecast) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | (A) | (A)/ FY2001 | (B) | (B)/(A) | $1^{\text {st }}$ half of <br> FY 2004 | Note 2 | (C) | (C)/(B) |
| Net sales | 8,191.7 | 102\% | 8,632.4 | 105\% | 4,150.0 | 103\% | 8,800.0 | 102\% |
| $\mathrm{C} / \mathrm{U}$ (Note 1) | 263\% | - | 347\% | - | 374\% | - | 346\% | - |
| Operating income | 152.9 | - | 184.8 | 121\% | 90.0 | 445\% | 300.0 | 162\% |
| Income before income taxes and minority interests | 96.8 | - | 237.1 | 245\% | 80.0 | 88\% | 280.0 | 118\% |
| Income before minority interests | 44.1 | - | 38.4 | 87\% | 43.0 | 300\% | 140.0 | 364\% |
| Income before minority interests / (Stockholders' equity + Minority interests) | 1.5\% | - | 1.4 | - | - | - | - | - |
| Net income | 27.8 | - | 15.8 | 57\% | 25.0 | 464\% | 100.0 | 630\% |
| C/U (Note 1) | 99\% | - | 40\% | - | 167\% | - | 250\% | - |
| ROE | 1.3\% | - | 0.8\% | - | - | - | - | - |
| Average exchange rate (yen / U.S.\$) | 121 | - | 113 | - | 105 | - | 105 | - |
| Net interest and dividends | (11.2) | - | (11.6) | - | (8.5) | - | (15.0) | - |

Notes: 1. C/U : Consolidated basis / Unconsolidated basis
2. $1^{\text {st }}$ half of FY $2004 / 1^{\text {st }}$ half of FY 2003

|  | As of March 31, 2003 | As of March 31, 2004 |
| :---: | :---: | :---: |
| Cash \& cash equivalents, Short-term investments (Billions of yen) | 1,015.1 | 942.3 |
| Interest-bearing debt (Billions of yen) | 2,840.5 | 2,497.5 |
| Number of employees | 339,572 | 326,344 |
| Japan | 256,085 | 237,880 |
| Overseas | 83,487 | 88,464 |
| Number of consolidated subsidiaries | 1,112 | 956 |
| Japan | 708 | 545 |
| Overseas | 404 | 411 |

2. Sales by industry segment
(Billions of yen)

|  | Fiscal 2002 |  | Fiscal 2003 |  | Fiscal 2004 (Forecast) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | (A) | $\begin{gathered} \text { (A)/ } \\ \text { FY } 2001 \end{gathered}$ | (B) | (B)/(A) | $1^{\text {st }}$ half of <br> FY 2004 | Note | (C) | (C)/ (B) |
| Information \& Telecommunication Systems | 1,899.6 | 104\% | 2,314.5 | 122\% | 1,100.0 | 104\% | 2,400.0 | 104\% |
| Electronic Devices | 1,570.0 | 106\% | 1,312.3 | 84\% | 640.0 | 105\% | 1,330.0 | 101\% |
| Power \& Industrial Systems | 2,297.0 | 101\% | 2,297.9 | 100\% | 1,080.0 | 101\% | 2,400.0 | 104\% |
| Digital Media <br> \& Consumer Products | 1,205.5 | 103\% | 1,226.9 | 102\% | 610.0 | 104\% | 1,270.0 | 104\% |
| High Functional Materials <br> \& Components | 1,248.5 | 100\% | 1,297.0 | 104\% | 660.0 | 106\% | 1,350.0 | 104\% |
| Logistics, Services \& Others | 1,449.5 | 101\% | 1,256.2 | 87\% | 570.0 | 93\% | 1,200.0 | 96\% |
| Financial Services | 579.2 | 102\% | 550.9 | 95\% | 240.0 | 90\% | 490.0 | 89\% |
| Eliminations <br> \& Corporate items | $(2,057.9)$ | - | $(1,623.6)$ | - | (750.0) | - | $(1,640.0)$ | - |
| Total | 8,191.7 | 102\% | 8,632.4 | 105\% | 4,150.0 | 103\% | 8,800.0 | 102\% |

Notes : $1^{\text {st }}$ half of FY $2004 / 1^{\text {st }}$ half of FY 2003

## 3. Operating income (loss) by industry segment

(Billions of yen)

|  | Fiscal 2002 |  | Fiscal 2003 |  | Fiscal 2004 (Forecast) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | (A) | $\begin{gathered} (\mathrm{A}) / \\ \text { FY } 2001 \end{gathered}$ | (B) | (B)/(A) | $1^{\text {st }}$ half of <br> FY 2004 | Note | (C) | (C)/ (B) |
| Information \& Telecommunication Systems | 110.5 | 309\% | 69.9 | 63\% | 31.0 | 574\% | 114.0 | 163\% |
| Electronic Devices | (23.2) | - | 30.4 | - | 25.0 | 680\% | 55.0 | 181\% |
| Power \& Industrial Systems | 53.2 | 97\% | 33.9 | 64\% | 2.0 | 25\% | 55.0 | 162\% |
| Digital Media <br> \& Consumer Products | 6.2 | - | 6.9 | 112\% | 9.0 | - | 24.0 | 345\% |
| High Functional Materials \& Components | 18.3 | - | 46.7 | 256\% | 22.0 | 238\% | 54.0 | 115\% |
| Logistics, Services \& Others | 10.3 | 318\% | 0.5 | 5\% | 5.5 | - | 13.0 | - |
| Financial Services | 12.0 | 32\% | 22.3 | 186\% | 8.0 | 98\% | 23.0 | 103\% |
| Eliminations <br> \& Corporate items | (34.4) | - | (26.0) | - | (12.5) | - | (38.0) | - |
| Total | 152.9 | - | 184.8 | 121\% | 90.0 | 445\% | 300.0 | 162\% |

Notes : $1^{\text {st }}$ half of FY $2004 / 1^{\text {st }}$ half of FY 2003
4. Overseas sales by industry segment
(Billions of yen)

|  | Fiscal 2002 |  | Fiscal 2003 |  | Fiscal 2004 (Forecast) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | (A) | (A)/FY 2001 | (B) | (B)/(A) | (C) | (C)/ (B) |
| Information \& Telecommunication Systems | 273.0 | 111\% | 687.4 | 252\% |  |  |
| Electronic Devices | 542.0 | 109\% | 495.9 | 92\% |  |  |
| Power \& Industrial Systems | 411.9 | 104\% | 506.5 | 123\% |  |  |
| Digital Media <br> \& Consumer Products | 486.8 | 92\% | 493.7 | 101\% |  |  |
| High Functional Materials \& Components | 311.5 | 94\% | 334.1 | 107\% |  |  |
| Logistics, Services \& Others | 582.4 | 114\% | 421.0 | 72\% | - |  |
| Financial Services | 37.4 | 95\% | 38.6 | 103\% |  |  |
| Corporate items | 0 | - | 0 | - |  |  |
| Total | 2,645.2 | 104\% | 2,977.5 | 113\% | 3,150.0 | 106\% |

5. Overseas production (Total sales of overseas manufacturing subsidiaries)
(Billions of yen)

|  | Fiscal 2002 |  | Fiscal 2003 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | (A) | (A)/ FY 2001 | (B) | (B)/(A) |
| Overseas production | 1,033.8 | 95\% | 1,490.3 | 144\% |
| Percentage of net sales | 13\% | - | 17\% | - |
| Percentage of overseas sales | 39\% | - | 50\% | - |

6. Capital investment by industry segment (Completion basis, including leasing assets) (Billions of yen)

|  | Fiscal 2002 |  | Fiscal 2003 |  | Fiscal 2004 (Forecast) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | (A) | (A)/ FY 2001 | (B) | (B)/(A) | (C) | (C)/ (B) |
| Information <br> \& Telecommunication Systems | 72.7 | 81\% | 82.0 | 113\% |  |  |
| Electronic Devices | 91.2 | 80\% | 39.5 | 43\% |  |  |
| Power \& Industrial Systems | 70.7 | 95\% | 71.6 | 101\% |  |  |
| Digital Media <br> \& Consumer Products | 35.1 | 91\% | 31.9 | 91\% |  |  |
| High Functional Materials \& Components | 60.6 | 76\% | 62.4 | 103\% |  |  |
| Logistics, Services <br> \& Others | 30.8 | 77\% | 29.2 | 95\% |  |  |
| Financial Services | 467.6 | 99\% | 522.8 | 112\% |  |  |
| Eliminations <br> \& Corporate items | (41.6) | - | (23.2) | - | , |  |
| Total | 787.4 | 92\% | 816.5 | 104\% | 900.0 | 110\% |
| Leasing Assets | 459.0 | 104\% | 520.3 | 113\% | 550.0 | 106\% |
| Other | 328.4 | 79\% | 296.1 | 90\% | 350.0 | 118\% |

7. Depreciation by industry segment

|  | Fiscal 2002 |  | Fiscal 2003 |  | Fiscal 2004 (Forecast) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | (A) | (A)/ FY 2001 | (B) | (B)/(A) | (C) | (C)/ (B) |
| $\begin{aligned} & \text { Information } \\ & \text { \& Telecommunication } \\ & \text { Systems } \\ & \hline \end{aligned}$ | 59.1 | 85\% | 81.3 | 137\% |  |  |
| Electronic Devices | 112.7 | 70\% | 52.0 | 46\% |  |  |
| Power \& Industrial Systems | 70.1 | 111\% | 73.5 | 105\% |  |  |
| Digital Media \& Consumer Products | 40.8 | 93\% | 37.8 | 93\% |  |  |
| High Functional Materials \& Components | 73.0 | 89\% | 66.7 | 91\% |  |  |
| Logistics, Services \& Others | 28.8 | 79\% | 25.7 | 89\% |  |  |
| Financial Services | 91.5 | 132\% | 95.4 | 104\% |  |  |
| Corporate items | 3.8 | 108\% | 3.4 | 91\% |  |  |
| Total | 480.2 | 91\% | 436.0 | 91\% | 460.0 | 105\% |
| Leasing Assets | 102.0 | 129\% | 107.1 | 105\% | 130.0 | 121\% |
| Other | 378.2 | 84\% | 328.8 | 87\% | 330.0 | 100\% |

8. R\&D expenditure by industry segment
(Billions of yen)

|  | Fiscal 2002 |  | Fiscal 2003 |  | Fiscal 2004 (Forecast) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | (A) | (A)/ FY 2001 | (B) | (B)/(A) | (C) | (C)/ (B) |
| Information \& Telecommunication Systems | 121.3 | 89\% | 169.8 | 140\% |  |  |
| Electronic Devices | 105.5 | 90\% | 40.9 | 39\% |  |  |
| Power \& Industrial Systems | 64.6 | 101\% | 69.8 | 108\% |  |  |
| Digital Media <br> \& Consumer Products | 33.8 | 90\% | 33.2 | 98\% |  |  |
| High Functional Materials \& Components | 41.7 | 88\% | 43.3 | 104\% |  |  |
| Logistics, Services <br> \& Others | 8.5 | 71\% | 12.5 | 146\% |  |  |
| Financial Services | 1.4 | 117\% | 2.0 | 142\% |  |  |
| Total | 377.1 | 91\% | 371.8 | 99\% | 390.0 | 105\% |
| Percentage of net sales | 4.6\% | - | 4.3\% | - | 4.4\% | - |

9. Balance sheets by financial and non-financial services
(Billions of yen)

| Assets | As of March $31,2003$ | As of March $31,2004$ | Liabilities and Stockholders' equity | As of March $31,2003$ | As of March $31,2004$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Manufacturing, Services and Others |  |  | Manufacturing, Services and Others |  |  |
| Cash and cash equivalents | 716.9 | 689.9 | Short-term debt | 1,095.6 | 938.6 |
| Short-term investments | 146.0 | 151.3 | Trade payables | 1,148.6 | 1,254.8 |
| Trade receivables | 1,746.3 | 1,805.1 | Long-term debt | 954.3 | 803.9 |
| Inventories | 1,186.4 | 1,122.9 | Other liabilities | 3,421.0 | 2,688.3 |
| Investments and advances | 678.3 | 825.5 | Total | 6,619.7 | 5,685.7 |
| Property, plant and equipment | 2,308.5 | 1,941.4 | Financial Services |  |  |
| Other assets | 2,242.4 | 1,909.2 | Short-term debt | 579.6 | 745.4 |
| Total | 9,025.0 | 8,445.5 | Trade payables | 256.0 | 243.1 |
| Financial Services |  |  | Long-term debt | 708.1 | 647.8 |
| Cash and cash equivalents | 107.0 | 74.4 | Other liabilities | 148.1 | 181.2 |
| Trade receivables | 543.6 | 600.6 | Total | 1,692.0 | 1,817.7 |
| Investment in leases | 606.2 | 588.7 | Eliminations | (737.1) | (880.0) |
| Property, plant and equipment | 307.9 | 303.3 | Liabilities | 7,574.5 | 6,623.3 |
| Other assets | 367.5 | 495.6 |  |  |  |
| Total | 1,932.4 | 2,062.9 | Minority interests | 751.5 | 798.8 |
| Eliminations | (778.0) | (918.1) | Stockholders’ equity | 1,853.2 | 2,168.1 |
| Assets | 10,179.3 | 9,590.3 | Liabilities and stockholders' equity | 10,179.3 | 9,590.3 |

10. Statements of operating results by financial and non-financial services (Billions of yen)

|  |  | Fiscal 2002 | Fiscal 2003 |
| :--- | :--- | ---: | ---: |
| Manufacturing, <br> Services and <br> Others | Sales | $7,891.2$ | $8,333.5$ |
|  | Cost of sales and selling, <br> general and administrative <br> expenses | $7,750.7$ | $8,171.0$ |
|  | Operating income | 140.5 | 162.4 |
| Financial Services | Sales | 579.2 | 550.9 |
|  | Cost of sales and selling, <br> general and administrative <br> expenses | 567.2 | 528.5 |
|  | Operating income | 12.0 | 22.3 |
| Eliminations | Sales | $(278.7)$ | $(252.0)$ |
|  | Cost of sales and selling, <br> general and administrative <br> expenses | $(279.1)$ | $(252.0)$ |
|  | Operating income | 0.3 | 0 |
|  | Sales | $8,191.7$ | $8,632.4$ |
|  | Cost of sales and selling, <br> general and administrative <br> expenses | $8,038.7$ | $8,447.5$ |
|  | Operating income | 152.9 | 184.8 |

Note: Figures in tables 5, 9 and 10 represent unaudited financial information prepared by the Company for the purpose of this supplementary information.

