Board of Directors
(As of June 21, 2013)

Chairman of the Board
Takashi Kawamura

Outside Directors
Yoshie Ota
Nobuo Katsumata
Cynthia Carroll
Sadayuki Sakakibara
George Buckley
Harufumi Mochizuki
Tohru Motobayashi
Philip Yeo

Directors
Michijiro Kikawa
Stephen Gomersall
Hiroaki Nakanishi*
Takashi Hatchoji
Takashi Miyoshi

(Notes)
Directors are listed by position and in Japanese alphabetical order within each grouping.
* Denotes director who serves concurrently as an executive officer.

Each committee is comprised of the following members (Chair underlined)
Nominating Committee: Takashi Kawamura, Yoshie Ota, Sadayuki Sakakibara, Harufumi Mochizuki
Audit Committee: Takashi Miyoshi, Yoshie Ota, Harufumi Mochizuki, Tohru Motobayashi, Michijiro Kikawa
Compensation Committee: Hiroaki Nakanishi, Nobuo Katsumata, Sadayuki Sakakibara, Tohru Motobayashi

* Nobuo Katsumata  George Buckley
* Hiroaki Nakanishi  Takashi Kawamura
* Yoshie Ota  Tohru Motobayashi
* Harufumi Mochizuki  Takashi Miyoshi
* Michijiro Kikawa  Philip Yeo  Cynthia Carroll
* Stephen Gomersall  Takashi Hatchoji
* Sadayuki Sakakibara

Nobuo Katsumata
George Buckley
Hiroaki Nakanishi
Takashi Kawamura
Yoshie Ota
Tohru Motobayashi
Harufumi Mochizuki
Takashi Miyoshi
Michijiro Kikawa
Philip Yeo
Cynthia Carroll
Stephen Gomersall
Takashi Hatchoji
Sadayuki Sakakibara