Executive Officers

As of June 30, 2015

Chairman & CEO

Hiroaki Nakanishi* General management

President & COO



Toshiaki Higashihara* Overall operations and energy solutions business

Executive Vice President and Executive Officers



Shinjiro Iwata* Cost structure reform and information technology strategies



Koji Tanaka* Power & infrastructure systems business



Toyoaki Nakamura* Finance and corporate pension system

Ryuichi Kitayama*

Marketing and sales



Yutaka Saito* Information & telecommunication systems business



Toshikazu Nishino* Management strategies

Senior Vice President and Executive Officers



Masahiro Kitano Information & telecommunication systems business (platform business)



Kaichiro Sakuma Information & telecommunication systems business

Kaoru Kawano

(sales operations)

Keiji Kojima

Akira Shimizu

Marketing and sales

Kenichi Kokubo

Power & infrastructure systems

business (sales operations) and

energy solutions business

Regional strategies (China)

Research & development





relations, risk management and corporate auditing Hiroshi Sato

Infrastructure systems

and development

systems business)

business (urban planning

Toshiaki Kuzuoka*

and CSR, legal matters,

government & external

Corporate communications



Keiichi Shiotsuka Information & telecommunication systems business (system solutions and service business)

Kunizo Sakai

business

Infrastructure systems

Vice President and Executive Officers

Masakazu Aoki Industrial products business

Ryuichi Otsuki Social innovation business promotion

Shinichiro Omori Supply chain management (procurement) Yasuo Tanabe Government & external relations

Yoshitaka Tsuda Information &

telecommunication systems business (sales operations)

Alistair Dormer Infrastructure systems business (rail systems business) John Domme Regional strategies (Americas)

Hidenobu Nakahata ^{Human capital}

Hiroshi Nakayama Cost structure reform and supply chain management (MONOZUKURI and quality assurance)

Katsumi Nagasawa Power systems business Isao Narukawa Power systems business (sales operations) and energy solutions business (sales operations)

Mitsuaki Nishiyama Finance and corporate pension system

Masaya Watanabe Healthcare business

Note: Executive officers are listed by position and in Japanese alphabetical order within each grouping. * Denotes executive officers who are representative executive officers.