Hitachi’s business is supported by shared company values that have stood the test of time and by collaborative creation with its stakeholders.

## Ready to Engage in Collaborative Creation

<table>
<thead>
<tr>
<th>Revenues*1</th>
<th>9,162.2 billion yen</th>
<th>Net income attributable to Hitachi, Ltd. stockholders*1</th>
<th>231.2 billion yen</th>
<th>Total assets*2</th>
<th>9,663.9 billion yen</th>
</tr>
</thead>
<tbody>
<tr>
<td>R&amp;D expenditures*1</td>
<td>323.9 billion yen</td>
<td>Number of patents owned*3</td>
<td>93,992</td>
<td>Open innovation (research collaboration) partners*4</td>
<td>65 research institutes outside Japan 243 research institutes in Japan</td>
</tr>
<tr>
<td>Consolidated number of employees*2</td>
<td>303,887</td>
<td>Business locations in 68 countries and regions*5</td>
<td>Instilling of the Hitachi Group Identity in employees</td>
<td>78.8%</td>
<td></td>
</tr>
</tbody>
</table>

*1 Fiscal 2016 figures.  
*2 Numbers as of the end of March 2017.  
*3 Number of patents owned in Japan, the United States, China, Germany, and South Korea as of the end of December 2016.  
*4 “Open innovation” is Hitachi’s attempt to go beyond organizational frameworks and create broadly shared bodies of knowledge and technology toward the development of new technologies and products. These figures are for industrial-academic R&D partnerships, as of fiscal 2016.  
*5 Hitachi, Ltd. and consolidated subsidiary business locations (as of the end of March 2017).

## Hitachi Group Identity

Throughout its 100 year history, the Hitachi Group has passed on its Mission and its Values to generations of employees and external stakeholders. The Vision has been created based on the Mission and the Values. It is an expression of what the Hitachi Group aims to become in the future.

**MISSION**  
Contribute to society through the development of superior, original technology and products.

**VALUES**  
Hitachi Founding Spirit: Harmony, Sincerity, Pioneering Spirit

**VISION**  
Hitachi delivers innovations that answer society’s challenges. With our talented team and proven experience in global markets, we can inspire the world.

The mission that Hitachi aspires to fulfill in society

The values crucial to the Hitachi Group in accomplishing its mission

What the Hitachi Group aims to become in the future