Value Creation

Business Strategies

Sustainability

Corporate Governance

Data

History of Hitachi

Looking Back on Past Mid-term Management Plans

115

Approx. 20,000

708.1 billion yen

Promoting Sustainable Management

Business of the Hitachi Group

**Global Business Overview** 

## Global Business Overview (As of March 31, 2022)

Overseas revenues account for 59% of total revenues for Hitachi. **Japan** By combining Lumada with global business portfolios built up in each region and business, Hitachi will further accelerate its global rollout and expand the value created and realized through the Social Innovation Business on a global scale. Number of Number of employees subsidiaries Approx. 157,000 158 ■ Digital Systems & Services China ■ Green Energy & Mobility Revenues Connective Industries Number of Number of 4,187.0 employees subsidiaries Automotive Systems Business billion yen Approx. 51,000 136 Others (Including Hitachi Construction Machinery, Hitachi Metals) Component ratio Power Grids BU 41% Building Nuclear Energy & Energy BU Systems BU Revenues 1,331.6 Hitachi Global Life billion yen Solutions Industry Group Component ratio 13% Building **North America Europe** Hitachi High-Tech Number of Number of Number of Number of employees subsidiaries subsidiaries Approx. 28,000 Approx. 43,000 148 Power Grids BU ASEAN, India, and other areas Revenues Revenues 1.555.1 Number of Number of Power 1,299.4 Grids BU subsidiaries billion yen 200 Approx. 70,000 billion yen Railway Component ratio Systems BÚ Component ratio **15**% Power 13% Industry Group Hitachi High-Tech Grids BU Revenues Railway Railway Hitachi High-Tech 1,183.2 Systems BÚ Systems BÚ billion yen Component ratio Other areas 11% ▶ 19 customer Number of employees Number of subsidiaries Hitachi High-Tech co-creation centers