	Introduction	Value Creation	Transformation	<b>Business Strategies</b>	Governance	Data	Hitachi Integrated Report 2023	26
Ma	ateriality Mid-term Management Plan 2024	Corporate Initiatives for Sustainab	ility Growth Human Resource	s Strategy Financial Strategy	CFO Message Sector Strategies			

# Corporate Initiatives for Sustainability Growth / Global Marketing & Sales Strategy

Global Marketing & Sales leads growth-driving activities to deliver Hitachi's Social Innovation Business development in global markets by bringing together the combined capabilities of the Hitachi Group for global customers. Collaborating closely with Hitachi regional headquarters and business units so this approach is realized within the Mid-term Management Plan 2024, the function focuses on seven key areas of marketing and sales development, six prioritized growth market segments and partnership development with strategic group customers. It prioritizes a customer-centric approach to growth - responding to and anticipating future customer demand.



#### Co-creation Account Management





CMO in charge of Global M&S Transformation



Regions



Hicham Abdessamad



Andrew Barr,

Chairman of the Board of Hitachi Europe VP, President of Hitachi Europe

## Case study

## Helping Build a Sustainable Smart City

APAC

VP, Chairman of Hitachi Asia and Chairman of Hitachi India

Hitachi is working in collaboration with NEOM, a giga-project in Saudi Arabia and a key contributor to the Kingdom's Vision 2030 plan, with the goal of delivering a world-first sustainable smart city, fully powered by renewable energy. Hitachi recently signed an agreement with NEOM's energy and water company, ENOWA and Saudi Electricity Company to provide three HVDC projects for a total power capacity of nine gigawatts in support of clean energy provision. 
Ongoing engagements are under way to expand the collaboration to meet NEOM's vast sustainable development needs across mobility, manufacturing and energy and deploy Hitachi's digital capabilities to create seamless links between applications and services.

CHINA

VP, Chairman of Hitachi China



## Hitachi's Two Growth Models Led by Global Marketing & Sales

#### Model 1

- Selecting key global accounts presenting immediate opportunity across the Hitachi Group and a strategic fit to our social innovation goals.
- Planning and execution of group account management for strategic partnership development and co-creation (Lumada) opportunities.

#### Model 2

· Identifying and pursuing new business opportunities through group level market segment prioritization and development of segment-specific market solutions from Hitachi's portfolio.

#### Six Prioritized Growth Market Segments





- Segment strategy & domain expertise
  - Solution / Product offering





- Account management
- M&S people / Talent management
- Performance management

CRM and tools