

IP activity supporting Social Innovation Business

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- 1. Global Trends and New Challenges in IP Activity
- 2. IP Activity for Product Business
- 3. IP Activity for Digital Solution Business
- 4. Summary



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1.1 Global Trends and New Challenges in IP Activity (1)



Opening up a new world of Social Innovation Business with IP

- Revolution era has arrived in which economic, social, and industrial structures are rapidly changing.
- IP (including data) accelerates revolution (game change) and has great influence on competitiveness.
- IP contributes to expanding Social Innovation Business to achieve SDGs*1
 and to realize Society5.0*2.





^{*1} SDGs: Sustainable Development Goals, adopted in UN Summit in Sep. 2015 and came into force on Jan. 1, 2016.

^{*2} Society 5.0: Council for Science, Technology and Innovation Fifth Science and Technology Basic Plan in Jan. 2016

1.2 Global Trends and New Challenges in IP Activity (2)



Building and managing ecosystem through IP for expanding Social Innovation Business



Building ecosystem

- Creating IP through open innovation
- Forming an alliance

Managing ecosystem

- Open IP licensing
- Sustaining ecosystem



Power · Energy



Industry Distribution Water



Urban



Finance · Public · Healthcare

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1.3 Contribution through Standardization



Building ecosystem through Standardization

- Election of IEC Technical Committee*1 's chairperson, reception of IEC Thomas A. Edison Award*2
- Election of Ecma International*3 's first Japanese
 president and ISO Technical Committee*4 's chairperson



List of Winners of Commendation relating to Standardization (FY 2016)

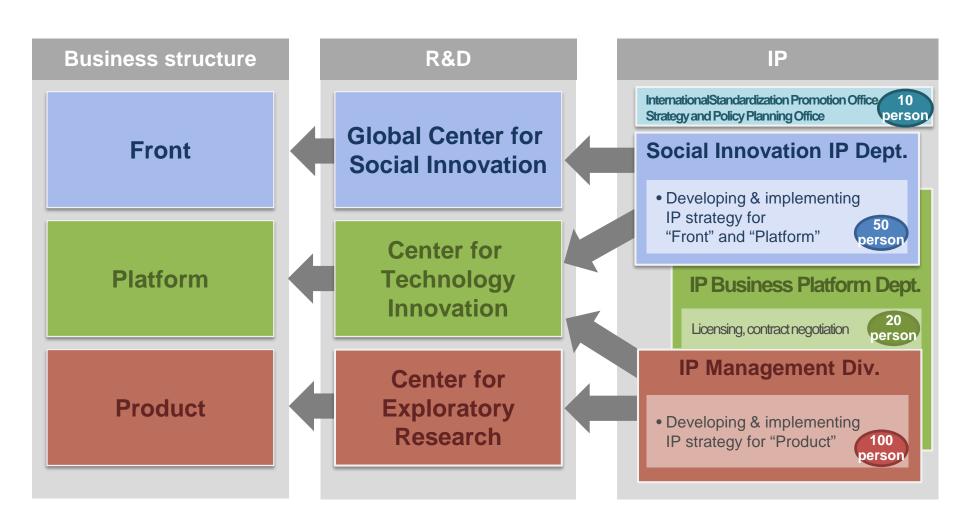
Winner	Award	Reasons for Awards
Yoshiaki Ichikawa	Thomas A. Edison Award (IEC)	Chairperson of IEC Technical Committee (environmental standardization) Contribution to the introduction of the environmental standardization into US and EU regulations
	The Prize of Minister of Economy, Trade and Industry at the Industrial Standardization Awards ceremony	
Kei Yamashita	The Prize of Minister of Economy, Trade and Industry at the Industrial Standardization Awards ceremony	President of Ecma International (the first Japanese) Chairperson of ISO Technical Committee (digitally recorded media for information interchange and storage)

- *1 IEC Technical Committee: IEC TC111(Environmental standardization for electrical and electronic products and systems)
- *2 Thomas A. Edison Award: The second highest award after Lord Kelvin Award among IEC related awards
- *3 Ecma International: An industry association dedicated to the standardization of information and communication system
- *4 ISO Technical Committee: ISO/IEC JTC1/SC23(Digitally recorded media for information interchange and storage)

1.4 IP Organization for supporting Social Innovation Business



Reforming IP organization aligned with business structure



1.5 Expanding Global IP Activity



Developing IP overseas offices for supporting Social Innovation Business globally



O IP Overseas Office

Major business operation base which IP Division supports

O London

Singapore

Opening IP office

Napoli

- Beijing
 - Shanghai
- Bangalore

Singapore





Initiating IP support in Southeast
Asia and India



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2.1 IP Activity Aligned with Business Strategy - Product Business -



Product business

Digital solution business

IP strategy

IP role

Principal action

Scope Patent, tradema

Strategy for competitiveness

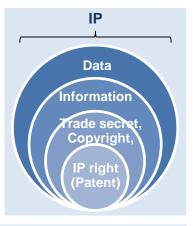
Strengthening competitiveness

- Acquisition of IP rights
- Utilizing IP right corresponding to business characteristic

Patent, design patent, trademark, patent license

Strategy of collaborative creation

- Promoting partnership with customers & partners
- Building ecosystem
- Securing BGIP*1 of core tech.
- Designing business model & contract
- Utilizing IP to promote partnership



IP Assets

including business contract, data, trade secret, copyright, in addition to the left

^{*1} BGIP: Background IP

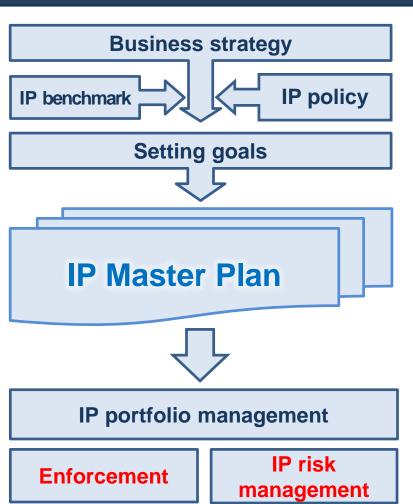
2.2 Contribution to Product Business through IP (1)



Formulating and implementing IP Master Plan customized for business characteristics

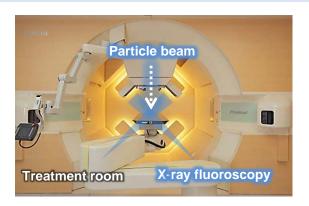
Formulating IP strategy

Implementing IP strategy



Healthcare BU*1

Japan Institute of Invention and Innovation Awarded the Imperial Invention Prize (2017 National Commendation for Invention)



"Real-time image gated particle beam therapy system" PAT. No. 5896211

Industry-academia collaboration with Hokkaido University*2

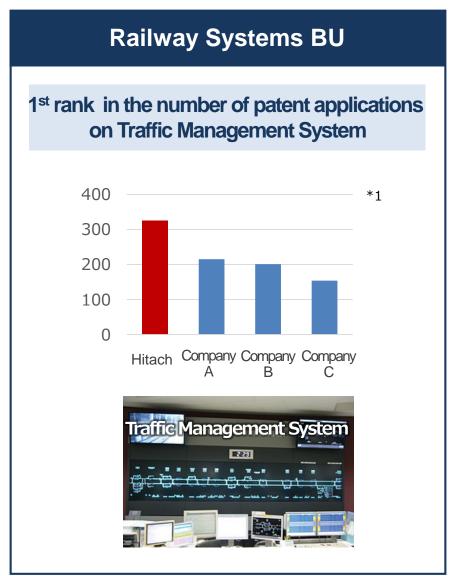
To a world where intractable cancer that moves by respiration can be cured by outpatient treatment without any side effects

^{*1} BU: Business Unit

^{*2} Funded under "FIRST Program" of Cabinet Office

2.3 Contribution to Product Business through IP (2)





Building Systems BU Strengthening elevator patent portfolio in China 200 *2 100 Company Company Hitachi Company 2012 2015 (1) Hitachi Elevator(China) acquired Chinese National **Standard Certification** related to IP management.

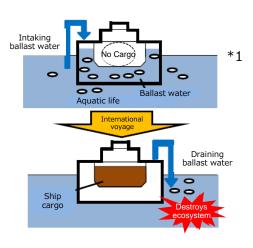
^{*1} Japan Patent Office Patent Application Technical Trend Survey (FY2015) "Railway Traffic Control System" Number of patent applications in Japan, United States, Europe, China, South Korea, Germany and France from 1994 to 2013

2.4 Contribution to Product Business through IP (3)



Water BU

Open licensing of fundamental patent of a ship which equips ballast water purification treatment equipment



Joint invention with Mitsubishi Heavy Industries, Ltd. An International Treaty that obliges ships to install the equipment on ships will come into force.

Maintaining the marine ecosystem and contributing to environmental protection of the oceans

Protecting marking systems by combination of IP rights Eliminating counterfeit products

Strengthening patent applications in China



Exercising design patents against counterfeit products in China Eliminating counterfeit products from e-commerce websites





Hitachi Industrial Equipment Systems

^{*1} Ministry of Land, Infrastructure, Transport and Tourism "Overview of International Convention for the Control and Management of Ships' Ballast Water and Sediments"



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3.1 IP Activity Aligned with Business Strategy - Digital Solution Business -



Product business

Digital solution business

IP strategy

Strategy for competitiveness

IP role

Strengthening competitiveness

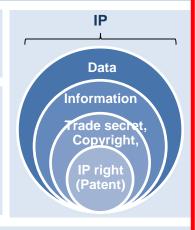
Principal action

- Acquisition of IP rights
- Utilizing IP right corresponding to business characteristic

Patent, design patent, trademark, patent license

Strategy of collaborative creation

- Promoting partnership with customers & partners
- Building ecosystem
- Securing BGIP*1 of core tech.
- Designing business model & contract
- Utilizing IP to promote partnership



Scope

IP Assets including business contract, data, trade secret, copyright, in addition to the left

^{*1} BGIP: Background IP

3.2 Challenge to New IP Activity - Securing BGIP -



Securing IP rights of core technology (BGIP*1) and driving a consortium and standardization activities for building an ecosystem

1st rank in the number of patent applications on Smart Manufacturing*2

Rank	Applicant	Number of Patent Applications
1	Hitachi	622
2	Fisher-Rosemount Systems, Inc. (USA)	544
3	Siemens (Germany)	467
4	Toshiba (Japan)	424
5	Yokogawa Electric (Japan)	377

Participating in standardization organizations and consortiums proactively





Japan-Germany Cooperation on IoT (agreed at Japan-Germany summit)

Hitachi participates in joint working group between Plattform Industrie 4.0*4 and RRI*5 as Japanese representative

^{*1} BGIP: Background IP

^{*2} Smart Manufacturing: General term of technology aiming at productivity of factory and creation of new business by adopting IoT technology

^{*3} Japan Patent Office Patent Application Technical Trend Survey (FY2016) "Smart Manufacturing" number of patent applications in Japan, United States, Europe, China, South Korea and Germany from 2005 to 2014

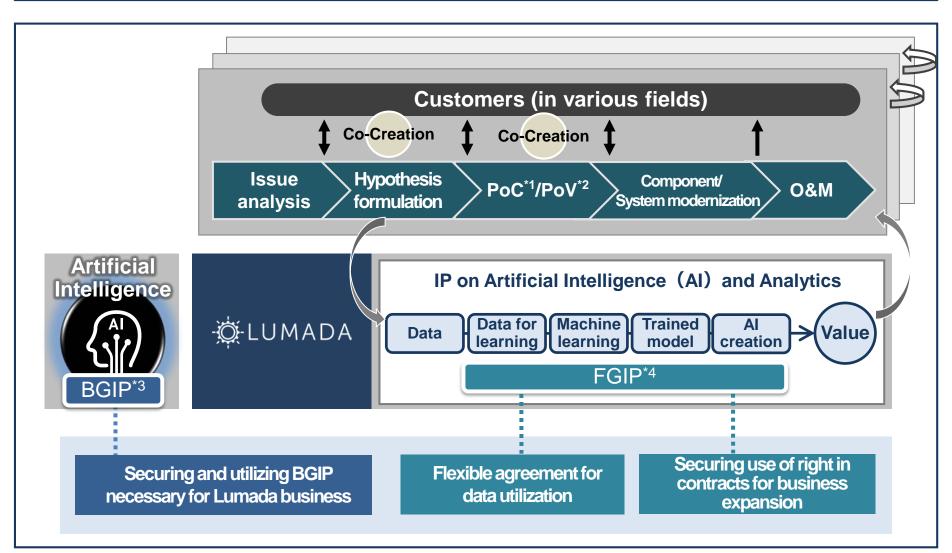
^{*4} Plattform Industrie 4.0: German organization promoting Industrie 4.0

^{*5} RRI: Robot Revolution Initiative

^{*6} Japanese representative: Hitachi, other 2 companies and 1 university



Providing value to customers by using IP and contributing to business expansion





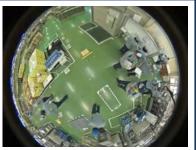
Formulating IP Strategy Book for digital solution business summarizing IP knowledge obtained through collaboration cases and deploying it globally





Improving efficiency of quality assurance by connecting analysis and manufacturing execution systems





IP knowledge

IP Strategy Book for digital solution business





Water





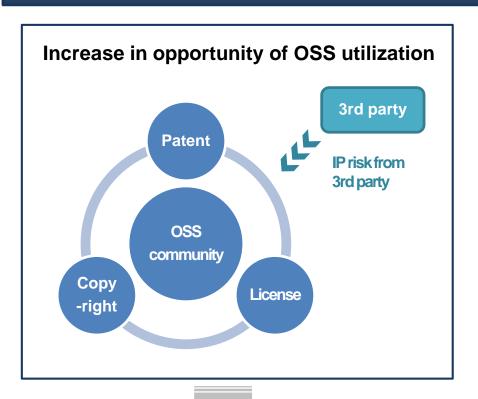
Finance · Public · Healthcare

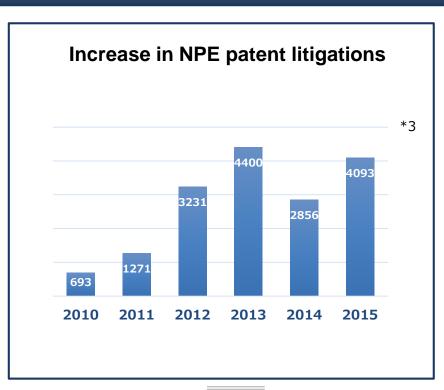
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3.5 Challenge to New IP Activity - Responding to new IP risks -



Risk management for OSS*1 utilization and NPE*2 along with the progress of digital transformation





IP activity to mitigate IP risk for protecting/developing OSS community and to take measures against NPE patent litigations

(Considering to be a defensive patent aggregation member or invalidating patents)

^{*1} OSS: Open Source Software

^{*2} NPE: Non-Practicing Entity

^{*3} Source: JETRO "2015 Annual Report on trends of Non-practicing Entity" NPE patent litigations in US

3.6 Participating in Examination Bodies for IoT and Providing Opinions



Government discussing data utilization/protection to realize Society 5.0 Hitachi providing opinions in Councils proactively

Examination bodies in Japan for IoT in which Hitachi participates

Cabinet Secretariat

• Future Investment Council, etc.

Ministry of Internal Affairs and Communication

Artificial Network Society Promoting Council, etc.

IoT Acceleration Consortium

Cabinet Office

 New Information Assets Examination Committee, etc.

Ministry of Economy, Trade and Industry

- Industrial Structure Council, New Industrial Structure Committee
- •Study meeting on the ideal way of intellectual property system with a view to the fourth industrial revolution etc.

Robot Revolution Initiative



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New IP Activity

- Tackling a new IP activity based on **competition** and **collaboration** strategy to support **Social Innovation Business**.

Product Business

- Formulating and implementing IP Master Plan along with business strategy

Digital Solution Business

- Expanding IP activity from **patent to broader IP**
- Securing BGIP of core technology and supporting contract design on the premise of data utilization.



THE FUTURE IS OPEN TO SUGGESTIONS

Hitachi Social Innovation

Delivering new value to society through collaborative creation with our customers and partners



END

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HITACHI Inspire the Next