

Hitachi Energy Investor Days 2023

Power electronics and business models as key enablers for the future energy system



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Hitachi Energy – Advancing a sustainable energy future for all



Significant growth opportunities as commitments gather pace



Sources: <u>IEA WEO 2022</u> - Net Zero Emissions by 2050 (NZE) Scenario; <u>White House; The American Jobs Plan; White House; EU</u> <u>Renewable Energy Targets; European Commission; EU Action Plan; UK Net Zero Strategy; GOV.UK; IRENA; Gov China; Press</u> <u>Information Bureau, India; WEF;</u> Status: May 2023





Sustainability



Innovation



Digital



Plan

Comprehensive services to support net zero transformation

Novel solutions to new challenges

Technical expertise to deliver data driven insights

....solving the increasing **grid planning** needs

ENOWA

Partnership for world's most advanced renewable energy hub and the first at-scale fully renewable energy system



PowerGrid India

PreFEED of 2x 2.5GW Pang-Kaithal HVDC **green energy corridor** to connect 13GW (solar, wind) to load centers in south of India



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Scaling, new business models and framework agreements - Build



Indicative backlog of projects

New business models 3x

De-risked EPC turnkey

Framework agreements

- Execution synergies across projects
- Lessons learned process
- Technology innovation
- Predefined project agreements

Innovative business models

Adjusted performance of

Modularity and scalability

framework agreements

Inflation adjustment

Detached civil work

mechanisms

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Scaling enablers (examples)



Innovate through pioneering technology, standardization, and modularization



Scale supply chain through capacity expansion and holistic procurement strategy





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EPC: Engineering, Procurement, Construction





Business model & partnerships – global standards collaboration with our customers and partners to unlock growth, allow standardization and optimize capacity planning

MV/LV ¹ technology partner	Offshore platforms partner	T&D substations partner
ABB	Petrofac	Linxon
Schneider Electric	Aibel	

Innovation & pioneering technology

STATCOM

Next-level product portfolio to catalyze the energy transition Power electronics-based solutions

HVDC





eMobility



Grid Edge

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Framework agreements improve contractual setups and ability to deliver on projects

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A Business models and partnerships

Long-term framework agreements:

- enable faster and more efficient deployment of HVDC¹ solutions
- improve contractual setups and ability to deliver
- ... through ...
- **Standardization** to increase synergies
- Speed and productivity
- Visibility for potential investments







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1. HVDC is a key technology for a carbon-neutral energy system

HITACHI Inspire the Next

B Innovation and pioneering technology

HVDC

Bulk transmission over long distances, integration of renewables and interconnecting grids

>150GW of HVDC¹ links integrated into the power system

- Higher power, lower losses, compactness
- Full control for grid reliability and flexibility
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- Pioneering technology and execution leader
 - High growth segment

Project Lightning

First of its kind sub-sea power transmission network in Middle East and North Africa region

Power-from-shore solution 3,200 MW Clean power transfer from mainland to ADNOC's offshore production operations

> 30% CO₂ reduction of ADNOC's² offshore operations





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1 High-Voltage Direct Current 2 Abu Dhabi National Oil Company

2. STATCOM allows increased efficiency and stability



B Innovation and pioneering technology

STATCOM

Facilitates renewable adoption

Improves industry efficiency and secures grid stability



Compact design, lower losses, increased efficiency

40% less CO₂ emissions



Yggdrasil, Norway

The world's longest power from shore in AC¹, 150 MW

Phoenix, Great Britain World's first hybrid synchronous condenser

Saving >62,000 tonnes of CO_2



3. eMobility solutions enable high-performance charging to scale up electric fleets



B Innovation and pioneering technology

Grid-eMotion®

Compact and configurable grid-to-plug and data-toanalytics charging system

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High-performance charging

Scalable for sites >1 MW and multiple charging points



> 500 charging points with ~100 MW charging power¹



Lower noise, vibrations and emissions

Megawatt Charging portfolio

Reducing charging time and providing scalability

100 million EVs by 2030²

500 TWh electricity demand/year to power all EVs by 2030²





1 Installed base and undergoing projects 2 EVO report. Bloomberg NEF report 2021

4. Grid Edge Solutions increase energy autonomy and unlock new economic opportunities



B Innovation and pioneering technology

Grid Edge Solutions

Energy management solutions

Achieve energy autonomy & manage renewables



Acquisition of **eks Energy** leading supplier of power electronics Helping the Faroe Islands aim for 100% renewables

Challenge:

- Integrate the Porkeri wind farm to reduce diesel consumption and CO₂ emissions
- Improve power quality

Solution:

- Maximize the use of wind energy
- Meet sustainability targets

Impact:

Harnessing renewables like wind, hydro
& solar

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Scaling to accelerate the energy transition will be enabled by new business models, partnerships and pioneering technologies

Key takeaways

01 The energy transition has catalyzed a surge in electricity demand and fundamental changes to power grids

02 New delivery models are essential to meet this growing electricity demand within a significantly more complex power grid system



Hitachi Energy is introducing new business models to unlock growth, allow standardization, optimize capacity planning and focus on our core competencies



Our pioneering technology solutions are crucial to unlock the energy transition from power generation to end use

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