## **Consolidated Balance Sheets (Unaudited)**

|  | Yen                |                     |                 | Yen             | U.S. Dollars       |
|--|--------------------|---------------------|-----------------|-----------------|--------------------|
|  | (millions)         |                     | (A)/(B)<br>X100 | (millions)      | (millions)         |
|  | As of December 31, | As of September 30, | (%)             | As of March 31, | As of December 31, |
|  | 2003 (A)           | 2003 (B)            |                 | 2003            | 2003               |
| Assets                                     | 9,867,566          | 9,884,473           | 100             | 10,179,389      | 92,220             |
| Current assets                             | 5,326,623          | 5,132,368           | 104             | 5,193,465       | 49,782             |
| Cash and cash equivalents                  | 614,593            | 709,084             | 87              | 828,171         | 5,744              |
| Short-term investments                     | 263,431            | 254,178             | 104             | 186,972         | 2,462              |
| Trade receivables (Notes and Accounts)     | 2,083,064          | 1,981,959           | 105             | 2,057,227       | 19,468             |
| Investment in leases                       | 499,588            | 455,485             | 110             | 437,076         | 4,669              |
| Inventories                                | 1,333,036          | 1,187,133           | 112             | 1,187,529       | 12,458             |
| Other current assets                       | 532,911            | 544,529             | 98              | 496,490         | 4,980              |
| Investments and advances                   | 871,314            | 877,763             | 99              | 726,442         | 8,143              |
| Property, plant and equipment              | 2,276,856          | 2,339,046           | 97              | 2,601,050       | 21,279             |
| Other assets                               | 1,392,773          | 1,535,296           | 91              | 1,658,432       | 13,017             |
|  |                    |                     |                 |                 |                    |
| Liabilities and Stockholders' equity       | 9,867,566          | 9,884,473           | 100             | 10,179,389      | 92,220             |
| Current liabilities                        | 4,090,046          | 3,933,087           | 104             | 4,005,228       | 38,225             |
| Short-term debt and current installments   |                    |                     |                 |                 |                    |
| of long-term debt                          | 1,476,462          | 1,357,156           | 109             | 1,328,446       | 13,799             |
| Trade payables (Notes and Accounts)        | 1,186,766          | 1,135,402           | 105             | 1,212,064       | 11,091             |
| Other current liabilities                  | 1,426,818          | 1,440,529           | 99              | 1,464,718       | 13,335             |
| Noncurrent liabilities                     | 3,002,533          | 3,375,729           | 89              | 3,569,371       | 28,061             |
| Long-term debt                             | 1,320,636          | 1,345,461           | 98              | 1,512,152       | 12,342             |
| Other liabilities                          | 1,681,897          | 2,030,268           | 83              | 2,057,219       | 15,719             |
| Minority interests                         | 756,519            | 750,142             | 101             | 751,578         | 7,070              |
| Stockholders' equity                       | 2,018,468          | 1,825,515           | 111             | 1,853,212       | 18,864             |
| Common stock                               | 282,032            | 282,032             | 100             | 282,032         | 2,636              |
| Capital surplus                            | 550,051            | 549,548             | 100             | 562,214         | 5,141              |
| Legal reserve and retained earnings        | 1,755,100          | 1,760,817           | 100             | 1,766,338       | 16,403             |
| Accumulated other comprehensive            |                    |                     |                 |                 |                    |
| income (loss)                              | (536,689)          | (734,958)           | -               | (755,525)       | (5,016)            |
| (Foreign currency translation adjustments) | (92,548)           | (70,754)            | -               | (60,948)        | (865)              |
| (Minimum pension liability adjustments)    | (472,338)          | (691,794)           | -               | (698,916)       | (4,414)            |
| (Net unrealized holding gain on            |                    |                     |                 |                 |                    |
| available-for-sale securities)             | 29,151             | 28,536              | 102             | 4,874           | 272                |
| (Cash flow hedges)                         | (954)              | (946)               | -               | (535)           | (9)                |
| Treasury stock                             | (32,026)           | (31,924)            | -               | (1,847)         | (299)              |