

Outline of Consolidated Financial Results for the Second Quarter Ended September 30, 2023

[Fiscal 2023] October 27, 2023

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1. Key Messages

Key Messages

1	Results Continuing	Q2	Revenues: 2,096.5bn yen (YoY +13%) Adj. EBITA: 202.7bn yen (YoY +17.3bn yen)							
	Consolidated Business	H1	Revenues: 3,924.8bn yen (YoY +12%) Adj. EBITA: 359.6bn yen (YoY +49.2bn yen)							
2	FY2023	Revenue Adj. EBI	ing Consolidated Business forecast was revised upward es: 8,000.0bn yen (+2% from previous forecast ^(a)) TA: 818.0bn yen (+18.0bn yen from previous forecast) es and profits are expected to increase YoY							
	Forecast	(+20.0b	dated Total forecasts net income of 520.0bn yen n yen from previous forecast), and Core FCF of 340.0bn 0.0bn yen from previous forecast)							
3	 Digital Sy 	stems & Se	nainly in large-scale businesses ervices: Q2 orders 669.3bn yen (YoY +15%), backlog c.1.5trn yen orders 653.8bn yen (YoY +14%), backlog c.3.9trn yen							
4	Amount o	f interim o	uyback and cancellation were completed. dividend is planned to be 80 yen / share 22 interim dividend, +5 yen from FY2022 year-end							



2. Q2 FY2023 Results

 Continuing Consolidated Business revenues and profits increased mainly in Digital Systems & Services and Green Energy & Mobility, despite increased revenues and decreased profits of Connective Industries due to investment restraint by semiconductor-related customers

Billions of yen	Total		ntinuing ated Busin	Iess	Deconsolidated Business		
Revenues	2,637.5		2,0	096.5	541.0		
YoY	(7)%	[+10%] ⁽	a)	+13%		(46)%	
Adjusted EBITA	229.9		,	202.7		27.2	
YoY	(8.2)			+17.3	(25.		
Adjusted EBITA margin	8.7%			9.7%	5.0%		
YoY	+0.3 pts		(0.3) pts				
Net income attributable to Hitachi, Ltd. stockholders	139.0			144.5		(5.4)	
YoY	+3.7			+15.9		(12.2)	
Core free cash flows	92.1				FY22	Q2 FY23	
YoY	+72.8				erage)	(Average)	
		US \$ 138			8 yen	145 yen	
			€	139) yen	157 yen	

(a) Figures in parentheses are estimated YoY changes excluding the impact of FX rate fluctuation

Q2 FY23 Results by Business Segment (1/3)



	Q2	FY23	Y	οΥ	Dynamics
Billions of yen	Revenues	Adj. EBITA ^(a)	Revenues	Adj. EBITA	Dynamics
Digital Systems &	646.5	82.5	+9%	+14.4	Segment revenues and profits increased
Services		12.8%	[+7%] ^(b)	+1.3 pts	 Front Business revenues and profits increased due to steady
Front Business	268.5	28.3 <i>10.6%</i>	+10%	+10.2 <i>+3.2 pts</i>	growth in Lumada business for financial and public field, harvesting strong DX demand, and dealing with large-scale system renewal projects, etc.
IT Services	246.7	30.2 <i>12.3%</i>	+11%	+2.8 <i>(0.1) pts</i>	 IT Services revenues and profits increased due to solid performance of Lumada business (security, cloud-related services,
Services &	250.1	21.0	+5%	+3.3	and services for manufacturing and distribution, etc.)
Platforms		8.4%		+0.9 pts	 Services & Platforms revenues and profits increased due to growth of GlobalLogic, FX impact, recovery of storage sales, and increase in domestic DX/cloud services. Continued investment in development for growth
				,	 GlobalLogic revenues and profits increased. Revenues increased YoY+21% (US dollar base YoY +16%) and maintained high profitability; Adj. EBITA margin of 20%
Green Energy &	717.7	36.5	+30%	+6.2	
Mobility		5.1%	[+23%]	(0.4) pts	
Nuclear Energy	30.6	-	+7%	-	
Hitachi Power Solutions	26.1	-	+15%	-	performance in Hitachi Energy and Railway Systems
Nuclear Energy &	71.8	(2.3)	+17%	(6.3)	 Nuclear Energy & Hitachi Power Solutions revenues increased. Profits degraded due to cost increases in a cortain project.
Hitachi Power Solutions		(3.2)%		(9.8) pts	Profits decreased due to cost increases in a certain project
Hitachi Energy	441.5	34.0 <i>7.7%</i>	+35%	+14.4 +1.7 pts	 Hitachi Energy revenues increased due to ongoing order wins across the business portfolio. Profits improved from higher
Related cost ^(c)	-	(7.7)	-	(4.7)	 revenues and operating leverage driven by solid execution Railway Systems revenues and profits increased due to progress
Railway Systems	204.6	13.2	+29%	+4.0	in major projects and profitability improvement resulting from better project mix
		6.5%		+0.7 pts	

Adjusted operating income, EBIT and EBITDA by segments are provided in the "Supplemental Material" on the Hitachi web site

(a) Percentages are Adjusted EBITA margin (b) Figures in parentheses are estimated YoY changes excluding the impact of FX rate fluctuation (c) Related cost includes PMI related costs associated with the acquisition of power grids business

Q2 FY23 Results by Business Segment (2/3)



	Q2 F	Y23	Yc	γY	Dynamics					
Billions of yen	Revenues	Adj. EBITA	Revenues	Adj. EBITA	Dynamics					
Connective Industries	768.5	77.8	+2%	(10.2)	Segment revenues increased due to sales increase mainly in					
industries		10.1%	[+1%] ^(a)	(1.5) pts	Building Systems BU ^(b) and digital solutions and products in industrial fields. Profits decreased due to sales decrease in					
Building Systems	240.5	27.5	+5%	+3.7	Measurement & Analysis Systems (Hitachi High-Tech), etc.					
		11.4%		+1.1 pts	 Building Systems BU revenues and profits increased due to expansion of building service business, despite the continued 					
Smart Life &	98.9	7.5	(7)%	(4.8)	adjustment phase in Chinese real estate market					
Ecofriendly Systems (Hitachi GLS ^(c))		7.6%		(4.0) pts	 Smart Life & Ecofriendly Systems revenues and profits decreased due to the decrease of domestic demand and a change in product mix, etc. 					
Measurement &	163.6	17.3	(9)%	(13.0)	 Measurement & Analysis Systems (Hitachi High-Tech) revenues 					
Analysis Systems (Hitachi High-Tech)		10.6%		(6.3) pts	and profits decreased due to sales decrease in semiconductor manufacturing equipment					
Industrial Digital	96.2	10.1	+6%	+1.7	 Industrial Digital BU revenues and profits increased due to 					
		10.5%		+1.3 pts	business expansion in digital solutions and robotic SI businesses, and cost reduction, etc.					
Water &	46.1	2.4	+24%	(1.4)	Water & Environment BU revenues increased due to solid					
Environment		5.3%		(5.1) pts	business performance in air conditioning system business. Profits decreased due to a change in product mix, etc.					
Industrial Products	118.1	12.7	+7%	+1.1	 Industrial Products revenues and profits increased due to solid 					
		10.7%		+0.2 pts	business performance					

Adjusted operating income, EBIT and EBITDA by segments are provided in the "Supplemental Material" on the Hitachi web site

(a) Figures in parentheses are estimated YoY changes excluding the impact of FX rate fluctuation

(b) BU: Business Unit

(c) Hitachi GLS : Hitachi Global Life Solutions

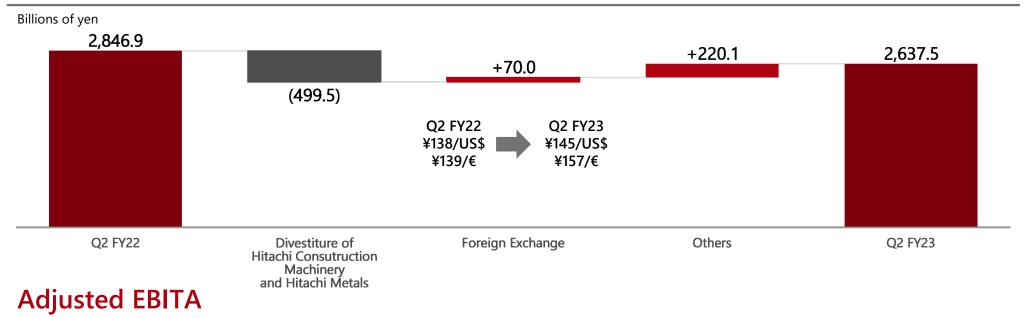
Q2 FY23 Results by Business Segment (3/3)



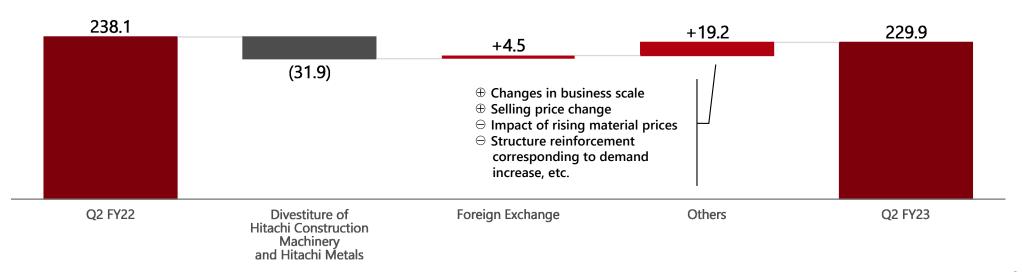
	Q2 FY23		ΥοΥ		Dunamics
Billions of yen	Revenues	Adj. EBITA	Revenues	Adj. EBITA	Dynamics
Hitachi Astemo	541.0	27.2	+9%	+10.6	Revenues and profits increased due to moderate production
		5.0%	[+5%] ^(a)	+1.7 pts	recovery of OEMs and solving semiconductor shortage, etc.
Hitachi Construction	0.0	0.0	(100)%	(21.7)	Due to selling a part of Hitachi Construction Machinery shares in FY2022
Machinery		-		-	(Included in Consolidated total until August FY22)
Hitachi Metals	0.0	0.0	(100)%	(14.4)	Due to selling Hitachi Metals shares in FY2022
		-		-	(Included in Consolidated total until Q3 FY22)
Others	133.8	7.1	+9%	+4.8	
		5.3%	[+8%]	+3.4 pts	 Overseas and domestic sales companies, etc.
Corporate items & Eliminations	(170.0)	(1.4)	-	+1.9	 Cost for updating the company-wide management platform, etc.
Consolidated Total	2,637.5	229.9	(7)%	(8.2)	
		8.7%	[(10)%]	+0.3 pts	

Adjusted operating income, EBIT and EBITDA by segments are provided in the "Supplemental Material" on the Hitachi web site (a) Figures in parentheses are estimated YoY changes excluding the impact of FX rate fluctuation

Revenues



Billions of yen



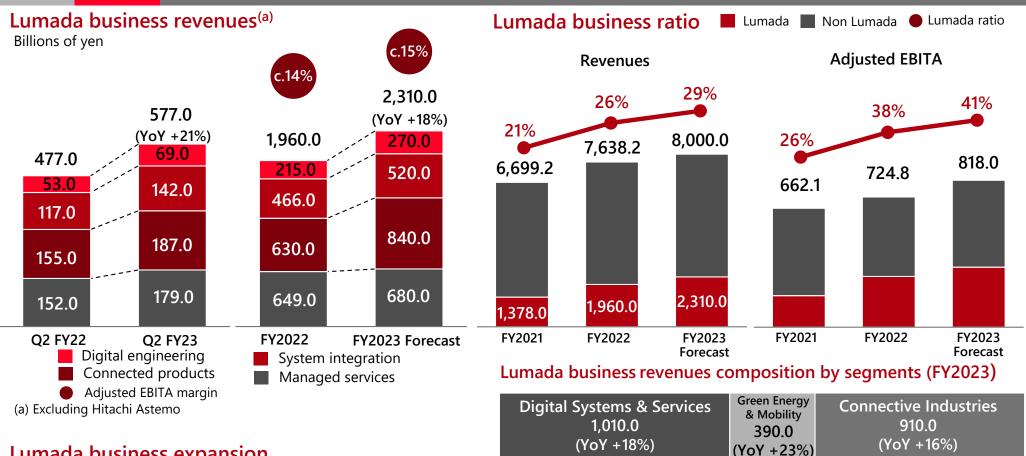
Summary of Consolidated Financial Position

Billions of yen	As of March 31, 2023	As of Sep 30, 2023	Change from March 31, 2023
Total assets	12,501.4	13,475.2	+973.7
Cash and cash equivalents	833.2	905.8	+72.5
Trade receivables and contract assets	2,874.9	2,994.9	+119.9
Total liabilities	7,165.8	7,649.4	+483.5
Interest-bearing debt	2,213.3	2,375.8	+162.5
Total Hitachi, Ltd. stockholders' equity	4,942.8	5,415.8	+472.9
Non-controlling interests	392.7	409.9	+17.2
Cash Conversion Cycle	58.1 days	63.3 days	+5.2 days
Total Hitachi, Ltd. stockholders' equity ratio	39.5%	40.2%	+0.7 pts
D/E ratio	0.41 times	0.41 times	±0.00 pts
Summary of Consolidated Sta	tement of Cash Fl	ows	
Billions of yen	H1 FY22	H1 FY23	ΥοΥ
Cash flows from operating activities	233.6	316.9	+83.2
Cash flows from investing activities	(72.3)	(110.2)	(37.9)
Free cash flows	161.3	206.6	+45.3
Core free cash flows	24.6	121.1	+96.5
			1

Lumada Business

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Lumada business expansion

	 Since the establishment of the Generative AI Center in May 2023, orders related to generative AI have increased both domestically and internationally, and GlobalLogic has received orders from U.S. software companies for a project utilizing generative AI Company-wide AI transformation project is in progress to improve system development/customer service productivity through the
Digital	 use of generative AI GlobalLogic received "Supplier of the Year" award from Continental Automotive, a global automotive parts company GlobalLogic Japan accelerates co-creation with customers, including the development of "Metaverse for Construction Approvals"^(b) with Taisei Corporation and "Cancer Ecosystem"^(c) with Aflac
Green	• Rail Systems Business participated as a consortium member in a state-of-the-art digital signaling project for high-speed rail lines in Italy
Connective	• Hitachi, together with Mitsui E&S and Mitsui Warehouse, was commissioned by the Ministry of Land, Infrastructure, Transport and Tourism to develop technology to improve the efficiency of terminal operations at ports through AI
(b) Controlized de	ata managament system for concensus building among stakeholders on a cloud based architestural matayerse

(b) Centralized data management system for consensus building among stakeholders on a cloud-based architectural metaverse © Hitachi, Ltd. 2023. All rights reserved. (c) A system for various stakeholders to collaborate in order to comprehensively solve social issues related to cancer



3. FY2023 Forecast

Highlights of Forecast (FY2023)

- Revised upward for all profit items from the previous forecast. Continuing Consolidated Business is expected to increase YoY
 in both revenues and profit
- Hitachi Astemo became an equity method affiliate in October 2023
- Acquisition of Thales GTS is expected to be completed in the first half of 2024. FY2023 forecast does not include Thales GTS

	То	tal	Со	ntinuing Co	nsolidated B	usiness	
Billions of yen	July Forecast	October Forecast	July	/ Forecast	Octobe	r Forecast	
Revenues	8,800.0	9,150.0		7,820	.0	8,000.0	
YoY		(16)%			[+3%] ^(a) +5		
Adjusted EBITA	835.0	865.0		800	.0	818.0	
YoY		(19.6)				+93.1	
Adjusted EBITA margin	9.5%	9.5%		10.29	%	10.2%	
YoY		+1.4 pts			+0.7 pts		
Net income attributable to Hitachi, Ltd. Stockholders	500.0	520.0		502	.0	533.0	
YoY		(129.1)				(108.7)	
EPS	535 yen	559 yen		537 ye	'n	573 yen	
YoY		(125) yen				(104) yen	
Core free cash flows	310.0	340.0				• • •	
YoY		(76.4)	Assumed			itivity ^(b) (2023)	
ROIC	7.5%	8.0%	FX rate		Revenues	Adj. EBITA	
ΥοΥ		+0.4 pts	US \$ 140 yen +6.0		+6.0bn yen	+0.4bn yen	
			€	150 yen	+3.0bn yen	+0.2bn yen	

(a) Figures in parentheses are estimated YoY changes excluding the impact of FX rate fluctuation (b) Impact of FX rate fluctuation by one-yen depreciation from assumed rate

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Highlights of Forecast (FY2023)

	FY2023 F	orecast	Previous forecast YoY comparison					Durani
Billions of yen	Revenues	Adj. EBITA ^(a)	Revenues	Adj. EBITA	Revenues	Adj. EBITA		Dynamics
Digital Systems &	2,470.0	310.0	+3%	+16.2	+1%	+2.0	•	Segment forecast was revised upward by 20.0bn yen of revenues
Services		12.6%	[+2%] ^(b)	+0.3 pts		±0.0 pts		and 2.0bn yen of Adj. EBITA from the previous forecast
GlobalLogic (standalone ^(c))	252.0	52.0	+22%	+6.8	±0%	±0.0	•	Segment forecasts revenues and profits YoY increase due to expansion of Lumada business by harvesting digital demand
(standalone)		20.6%		(1.2) pts		±0.0 pts	•	GlobalLogic forecasts revenues and profits YoY increase due to continuing growth despite the impact of the economic slowdown in North America and Europe
Green Energy & Mobility	2,780.0	186.0	+13%	+22.4	+8%	+13.0	•	Segment forecast was revised upward by 200.0bn yen of
		6.7%	[+9%]	+0.1 pts		±0.0 pts		revenues and 13.0bn yen of Adj. EBITA from the previous
Hitachi Energy	1,666.3	137.1	+18%	+36.1	+11%	+15.1		forecast
(standalone)		8.2%		+1.1 pts		+0.1 pts	•	Hitachi Energy forecasts revenues and profits YoY growth through conversion of order backlog on the back of market
Railway Systems	812.1	56.1	+10%	+8.6	(12)%	(1.7)		tailwind and order pipeline. Supply chain challenges and production capacity build up among the key priorities towards profitability improvement and sustainable growth
		6.9%		+0.4 pts		+0.6 pts	•	Railway Systems forecasts revenues and profits YoY increase due to progress in major projects and profitability improvement (The revised forecast does not include the impact of the acquisition of Thales GTS)
Connective Industries	3,000.0	330.0	+1%	+17.8	±0%	±0.0		
		11.0%	[+1%]	+0.5 pts		±0.0 pts	•	No change from the previous segment forecast
Building Systems	860.0	84.7	(3)%	+1.1	+2%	+0.5	•	Building Systems BU forecasts profits YoY increase due to
		<i>9.8%</i>		+0.4 pts		(0.2) pts		expansion of building service business despite revenues YoY
Measurement & Analysis Systems	670.0	80.3	(1)%	(12.3)	±0%	±0.0		decrease due to continuing adjustment phase in Chinese real estate market and FX impact
(Hitachi High-Tech)		12.0%		(1.7) pts		±0.0 pts	•	Measurement & Analysis Systems (Hitachi High-Tech) forecasts profits YoY decrease due to increase in development cost, etc.
Hitachi Astemo	1,150.0	47.0	(40)%	(26.4)	+17%	+12.0	•	Due to conversion to an equity-method affiliate, included in
		4.1%	[(42)%]	+0.3 pts		+0.5 pts		Consolidated Total until October FY23
Consolidated Total	9,150.0	865.0	(16)%	(19.6)	+4%	+30.0		
		<i>9.5%</i>	[(17)%]	+1.4 pts		±0.0 pts		

Adjusted operating income, EBIT and EBITDA by segments are provided in the "Supplemental Material" on the Hitachi web site

(a) Percentages are Adjusted EBITA margin (b) Figures in parentheses are estimated YoY changes excluding the impact of FX rate fluctuation

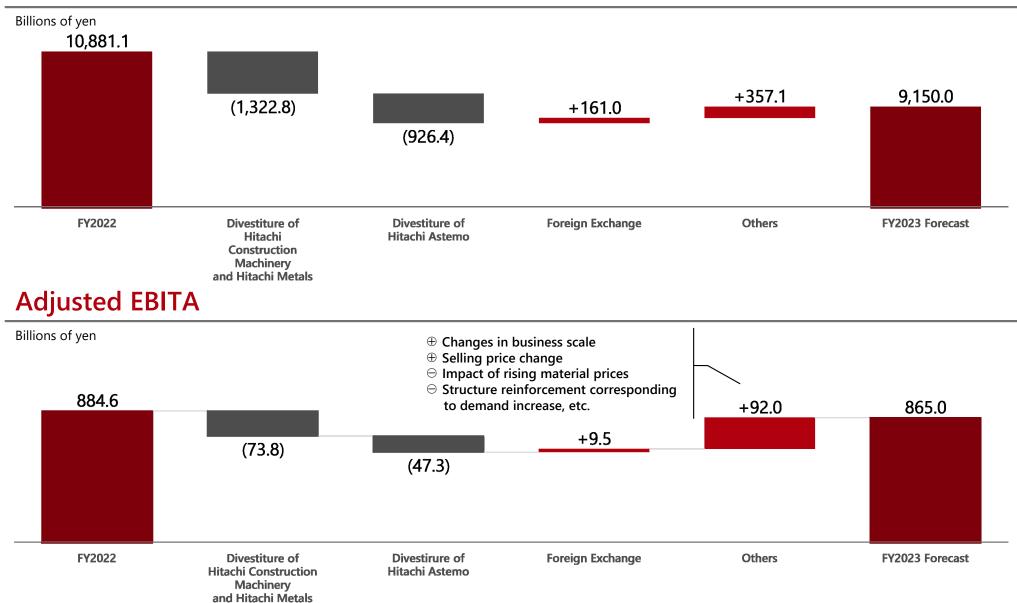
(c) Standalone does not include acquisition related cost

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Factors Affecting Changes in Revenues and Adjusted EBITA (FY2023 Total)



Revenues





4. Appendix

 Digital Systems & Services and Green Energy & Mobility revenues and profits increased. Continuing Consolidated Business revenues and profits also increased due to the absence of the impact of lockdown in China in previous fiscal year, and FX impact

Billions of yen	Total	Continuing Consolidated Business		Deconsolidated Business
Revenues	4,960.0		3,924.8	1,035.2
ΥοΥ	(8)%	[+10%] ^(a)	+12%	(46)%
Adjusted EBITA	400.9		359.6	41.2
YoY	+7.8		+49.2	(41.4)
Adjusted EBITA margin	8.1%		9.2%	4.0%
YoY	+0.8 pts		+0.3 pts	(0.3) pts
Net income attributable to Hitachi, Ltd. stockholders	209.1		217.7	(8.6)
ΥοΥ	+36.5		+48.5	(11.9)
Core free cash flows	121.1			
ΥοΥ	+96.5			

Highlights of Results (H1 FY23)

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	H1	FY23	Ye	ρY	Dynamics
Billions of yen	Revenues	Adj. EBITA ^(a)	Revenues	Adj. EBITA	Dynamics
Digital Systems &	1,192.5	135.0	+8%	+17.5	Segment revenues and profits increased due to expansion of
Services		11.3%	[+7%] ^(b)	+0.6 pts	Lumada business by harvesting digital demand
GlobalLogic	120.6	23.9	+23%	+1.7	 GlobalLogic revenues and profits increased due to continued
(standalone ^(c))		19.8 %		(2.8) pts	growth despite economic slowdown in North America and Europe
Green Energy &	1,345.7	79.6	+27%	+25.3	 Segment revenues and profits increased
Mobility		5.9%	[+21%]	+0.8 pts	• Hitachi Energy revenues and profits increased due to solid business
Hitachi Energy	827.3	63.3	+31%	+26.4	performance and steady execution of the significant order backlog
(standalone)		7.7%		+ 1.8 pts	on the back of energy transition acceleration
Railway Systems	390.3	27.0	+24%	+11.8	 Railway Systems revenues and profits increased due to progress in major projects and profitability improvement resulting from better
		<i>6.9%</i>		+2.1 pts	project mix
Connective Industries	1,463.8	145.7	+3%	(3.4)	Segment revenues increased due to Industrial Products, etc. Profits
	468.6	<i>10.0%</i> 52.8	[+2%] +1%	<i>(0.4) pts</i> +6.6	decreased due to sales decrease in semiconductor manufacturing
Building Systems	400.0	52.0 11.3%	+170	+0.0 +1.3 pts	equipment in Measurement & Analysis Systems (Hitachi High-Tech)
Measurement & Analysis Systems	317.2	32.4	(6)%	(21.4)	 Building Systems BU revenues and profits increased due to expansion of building service business, despite the continued adjustment phase in Chinese real estate market
(Hitachi High-Tech)	(Hitachi High-Tech) <i>10</i>			(5.8) pts	 Measurement & Analysis Systems (Hitachi High-Tech) revenues and profits decreased due to sales decrease in semiconductor manufacturing equipment
Hitachi Astemo	1,035.2	41.2	+17%	+29.4	
		4.0%	[+13%]	+2.7 pts	recovery of OEMs, resolving semiconductor shortage, and the absence of the impact of lockdown in China in Q1 FY22, etc.
Consolidated Total	4,960.0	400.9	(8)%	+7.8	
		8.1%	[(11)%]	+0.8 pts	

Adjusted operating income, EBIT and EBITDA by segments are provided in the "Supplemental Material" on the Hitachi web site

(a) Percentages are Adjusted EBITA margin

(b) Figures in parentheses are estimated YoY changes excluding the impact of FX rate fluctuation

(c) Standalone does not include acquisition related cost

Summary of Consolidated Statement of Profit or Loss



Billions of yen	Q2 FY22	Q2 FY23	ΥοΥ	H1 FY22	H1 FY23	ΥοΥ	FY22	FY23	ΥοΥ	Previous forecast comparison
Revenues	2,846.9	2,637.5	(7)%	5,416.7	4,960.0	(8)%	10,881.1	9,150.0	(16)%	+4%
Adjusted Operating Income	203.0	194.9	(8.1)	324.6	325.4	+0.8	748.1	720.0	(28.1)	+45.0
Equity in earnings of affiliates	+13.7	+13.3	(0.3)	+26.6	+33.2	+6.5	+52.8	+65.0	+12.1	±0.0
Acquisition-related amortization to be added back	+21.3	+21.6	+0.2	+41.7	+42.2	+0.4	+83.6	+80.0	(3.6)	(15.0)
Adjusted EBITA	238.1	229.9	(8.2)	393.0	400.9	+7.8	884.6	865.0	(19.6)	+30.0
Net gain on business reorganization and others	+64.9	+12.3	(52.6)	+66.1	+11.1	(55.0)	+297.3	+120.0	(177.3)	+10.0
Acquisition-related amortization	(21.3)	(21.6)	(0.2)	(41.7)	(42.2)	(0.4)	(83.6)	(80.0)	+3.6	+15.0
Structural reform expenses ^(a)	(62.9)	(4.8)	+58.0	(65.6)	(8.3)	+57.3	(139.2)	(130.0) ^(b)	+122.7	(20.0)
Others	(7.2)	+2.1	+9.3	(59.5)	(21.6)	+37.9	(113.4)			
EBIT	211.6	217.9	+6.3	292.2	339.8	+47.5	845.6	775.0	(70.6)	+35.0
Interest	(6.1)	(11.4)	(5.2)	(10.1)	(17.8)	(7.6)	(25.6)	(40.0)	(14.3)	(5.0)
Income taxes [Effective income tax rate]	(51.7)	(55.9)	(4.1)	(81.2)	(89.7)	(8.4)	(116.1)	(178.0)	(61.8)	(15.0)
							[14.2%]	[24.2%]		
Deduction for non- controlling interests	(18.4)	(11.5)	+6.8	(28.3)	(23.2)	+5.0	(54.7)	(37.0)	+17.7	+5.0
Net income attributable to Hitachi, Ltd. Stockholders	135.3	139.0	+3.7	172.5	209.1	+36.5	649.1	520.0	(129.1)	+20.0

(a) Structural reform expenses include impairment loss and special severance pay (b) Sum of "Structural reform expenses" and "Others"

Revenues by Market (H1 FY23)

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Billions of yen	Japan	China	ASEAN, India, other areas	North America	Europe	Other areas	Overseas Revenues
Digital Systems & Services	774.5	16.7	96.3	165.4	111.5	27.8	417.9
YoY	+11%	(29)%	±0%	+8%	+9%	+11%	+4%
Green Energy & Mobility	157.8	97.5	129.2	294.8	464.8	201.2	1,187.8
ΥοΥ	±0%	+7%	+24%	+45%	+29%	+39%	+31%
Connective Industries	683.8	389.8	140.5	130.4	101.0	18.0	779.9
YoY	+5%	(1)%	+7%	+1%	±0%	(4)%	+1%
Continuing Consolidated Business	1,528.1	502.5	377.6	591.9	677.8	246.6	2,396.7
ΥοΥ	+10%	(2)%	+12%	+21%	+20%	+29%	+14%
Ratio	39%	13%	10%	15%	17%	6%	61%
Hitachi Astemo	241.6	144.2	205.0	275.3	89.3	79.4	793.5
YoY	+12%	(8)%	+11%	+38%	+25%	+43%	+19%
Consolidated Total	1,769.8	646.7	582.6	867.3	767.2	326.1	3,190.2
YoY ^(a)	(7)%	(12)%	(12)%	(11)%	+3%	(17)%	(9)%
Ratio	36%	13%	12%	17%	15%	7%	64%

(a) YoY of Consolidated Total is compared to the previous year's results including Hitachi Construction Machinery and Hitachi Metals

• Firm order growth mainly in Digital Systems & Services, Hitachi Energy and Railway Systems

Billions of yen	Q2 FY23	ΥοΥ	H1 FY23	ΥοΥ		Q2 FY23	ΥοΥ	H1 FY23	ΥοΥ
Digital Systems & Services	669.3	+15%	1,401.0	+13%	Connective Industries	783.4	(4)%	1,556.0	(2)%
Front Business	293.5	+19%	666.0	+18%	Building Systems	246.0	(8)%	483.8	(11)%
IT Services	256.6	+13%	511.5	+10%	Smart Life & Ecofriendly Systems	98.9	(7)%	187.2	±0%
Services & Platforms	250.1	+5%	476.0	+6%	(Hitachi GLS ^(a)) Measurement &				
Green Energy & Mobility	931.5	+31%	2,209.8	+52%	Analysis Systems (Hitachi High-Tech)	157.4	(6)%	309.2	(9)%
Nuclear Energy	540	000/			Industrial Digital	83.0	+1%	182.1	+14%
	54.9	+90%	79.3	+56%	Water & Environment	61.1	+25%	118.5	+18%
Hitachi Power Solutions	22.8	(5)%	47.3	(7)%	Industrial				
Hitachi Energy	653.8	+14%	1,669.3	+42%	Products	130.8	+2%	252.4	+5%
Railway Systems	185.5	+148%	376.0	+148%					



ltem	Contents			
Continuing Consolidated Business	Consolidated total less deconsolidated business			
Deconsolidated Business	Hitachi Astemo, Hitachi Construction Machinery and Hitachi Metals			
Adjusted EBITA	Adjusted operating income plus acquisition-related amortization and equity in earnings (losses) of affiliates			
Acquisition-related amortization	Amortization and depreciation of intangible assets and other assets allocated from goodwill recognized through fair- value evaluation of an acquired company's assets and liabilities. This cost is a non-cash cost and is included in the purchase price for the company			
Adjusted operating income	Revenues less selling, general and administrative expenses as well as cost of sales			
EBIT	Income before income taxes less interest income plus interest charges			
EBITDA	Income before income taxes less interest income plus interest charges, depreciation and amortization			
ROIC (Return on Invested Capital)	(NOPAT + equity in earnings (losses) of affiliates) / "Invested Capital" x 100 NOPAT (Net Operating Profit after Tax) = Adjusted operating income x (1 – tax burden rate) Invested Capital = interest-bearing debt + total equity			
Core free cash flows	Cash flows presented as free cash flows excluding cash flows from M&A and asset sales, etc.			
EPS (Earnings per share)	(Basic) Earnings per share attributable to Hitachi, Ltd. stockholders. Weighted average number of shares to calculate (basic) earnings per share for FY2023 forecast is 929,691,526			
Front Business	System integration, sales, maintenance, related services of software and hardware, and consulting businesses for financial, public and social infrastructure (power, rail, telecommunication, etc.) sectors, and information control systems business			
IT Services	Businesses of Hitachi Solutions and Hitachi Systems			
Services & Platforms	Businesses of digital solutions (artificial intelligence, IoT platform, software, cloud service, etc.), sales of IT products (storage and server), maintenance, etc.			
ltem	Regarding YoY comparison			
Digital Systems & Services	Figures for Hitachi Consulting Japan, which were included in IT Services until FY2022, are included in Services & Platforms from FY2023. YoY for this segment reflects this change			
Hitachi Power Solutions	Figures for Hitachi Power Solutions, which were included in Energy BU until FY2022, are disclosed independently from FY2023. YoY for Green Energy & Mobility segment reflects this change			
Green Energy & Mobility	Figures for Business Management Reinforcement Division, which were included in Energy BU until FY2022, are included in "Others" from FY2023. YoY for Green Energy & Mobility segment and "Others" reflects this change			

Certain statements found in this document may constitute "forward-looking statements" as defined in the U.S. Private Securities Litigation Reform Act of 1995. Such "forward-looking statements" reflect management's current views with respect to certain future events and financial performance and include any statement that does not directly relate to any historical or current fact. Words such as "anticipate," "believe," "expect," "estimate," "forecast," "intend," "plan," "project" and similar expressions which indicate future events and trends may identify "forward-looking statements." Such statements are based on currently available information and are subject to various risks and uncertainties that could cause actual results to differ materially from those projected or implied in the "forward-looking statements" and from historical trends. Certain "forward-looking statements" are based upon current assumptions of future events which may not prove to be accurate. Undue reliance should not be placed on "forward-looking statements," as such statements speak only as of the date of this report.

Factors that could cause actual results to differ materially from those projected or implied in any "forward-looking statement" and from historical trends include, but are not limited to:

- economic conditions, including consumer spending and plant and equipment investment in Hitachi's major markets, as well as levels of demand in the major industrial sectors Hitachi serves;
- exchange rate fluctuations of the yen against other currencies in which Hitachi makes significant sales or in which Hitachi's assets and liabilities are denominated;
- uncertainty as to Hitachi's ability to access, or access on favorable terms, liquidity or long-term financing;
- uncertainty as to general market price levels for equity securities, declines in which may require Hitachi to write down equity securities that it holds;
- fluctuations in the price of raw materials including, without limitation, petroleum and other materials, such as copper, steel, aluminum, synthetic resins, rare metals and rare-earth minerals, or shortages of materials, parts and components;
- credit conditions of Hitachi's customers and suppliers;
- general socioeconomic and political conditions and the regulatory and trade environment of countries where Hitachi conducts business, particularly Japan, Asia, the United States and Europe, including, without limitation, direct or indirect restrictions by other nations on imports and differences in commercial and business customs including, without limitation, contract terms and conditions and labor relations;
- uncertainty as to Hitachi's ability to response to tightening of regulations to prevent climate change;
- uncertainty as to Hitachi's ability to maintain the integrity of its information systems, as well as Hitachi's ability to protect its confidential information or that of its customers;
- uncertainty as to Hitachi's ability to attract and retain skilled personnel;
- uncertainty as to Hitachi's ability to continue to develop and market products that incorporate new technologies on a timely and cost-effective basis and to achieve market acceptance for such products;
- exacerbation of social and economic impacts of the spread of COVID-19;
- the possibility of disruption of Hitachi's operations by natural disasters such as earthquakes and tsunamis, the spread of infectious diseases, and geopolitical and social instability such as terrorism and conflict;
- estimates, fluctuations in cost and cancellation of long-term projects for which Hitachi uses the percentage-of-completion method to recognize revenue from sales;
- increased commoditization of and intensifying price competition for products;
- fluctuations in demand of products, etc. and industry capacity;
- uncertainty as to Hitachi's ability to implement measures to reduce the potential negative impact of fluctuations in demand of products, etc., exchange rates and/or price of raw materials or shortages of materials, parts and components;
- uncertainty as to the success of cost structure overhaul;
- uncertainty as to Hitachi's ability to achieve the anticipated benefits of its strategy to strengthen its Social Innovation Business;
- uncertainty as to the success of acquisitions of other companies, joint ventures and strategic alliances and the possibility of incurring related expenses;
- uncertainty as to the success of restructuring efforts to improve management efficiency by divesting or otherwise exiting underperforming businesses and to strengthen competitiveness;
- the potential for significant losses on Hitachi's investments in equity-method associates and joint ventures;
- uncertainty as to the outcome of litigation, regulatory investigations and other legal proceedings of which the Company, its subsidiaries or its equity-method associates and joint ventures have become or may become parties;
- the possibility of incurring expenses resulting from any defects in products or services of Hitachi;
- uncertainty as to Hitachi's access to, or ability to protect, certain intellectual property; and
- uncertainty as to the accuracy of key assumptions Hitachi uses to evaluate its employee benefit-related costs.

The factors listed above are not all-inclusive and are in addition to other factors contained elsewhere in this report and in other materials published by Hitachi.

