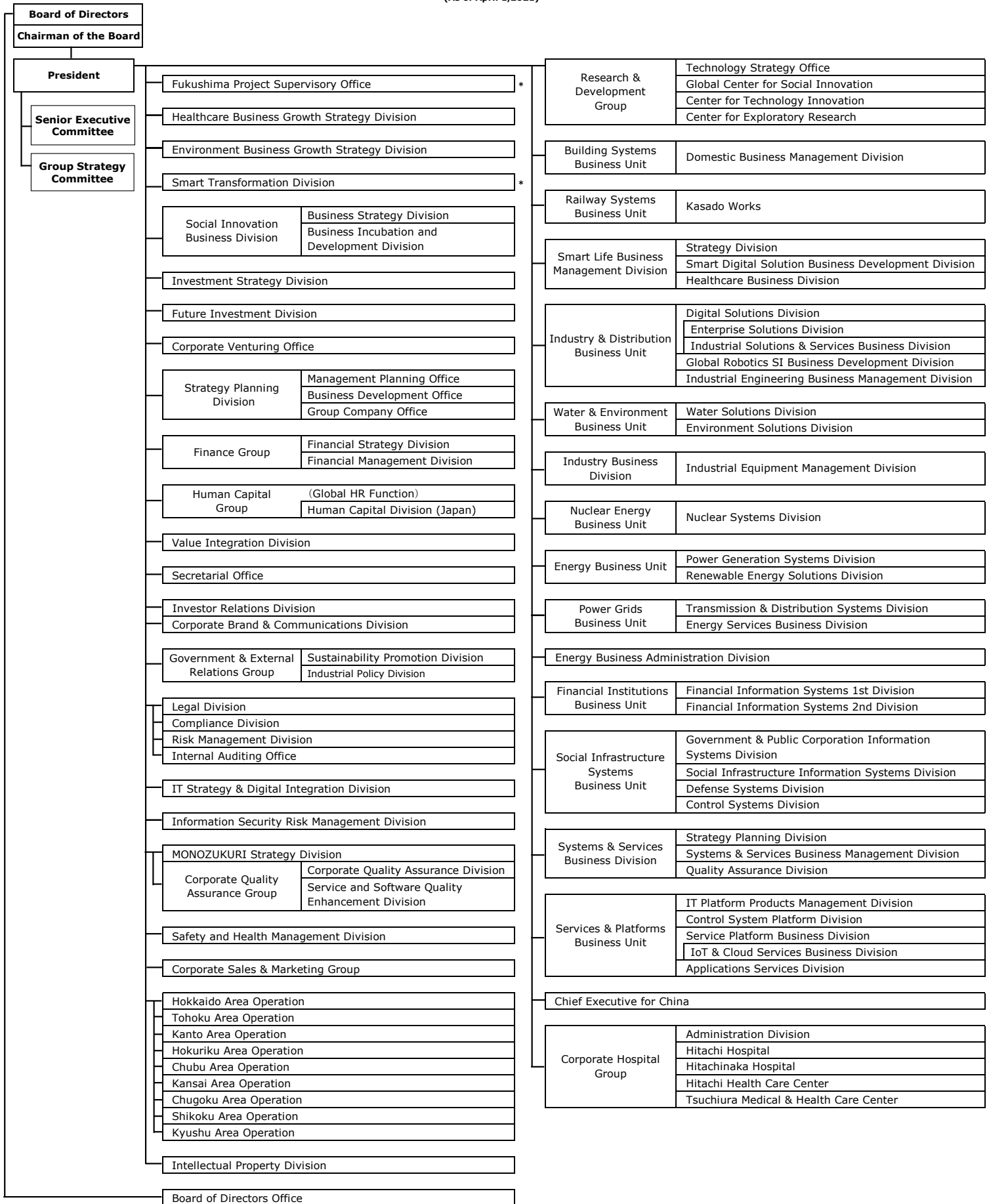


Organization chart of Hitachi, Ltd.

(As of April 1, 2021)



* ... fixed-term organization