

Hitachi Group Profile

Company Profile (as of March 31, 2020)

Corporate name	Hitachi, Ltd.
Incorporated	February 1, 1920 (founded in 1910)
Head office	1-6-6 Marunouchi, Chiyoda-ku, Tokyo, Japan
Representative	Toshiaki Higashihara, President and CEO
Capital	458.79 billion yen
Number of employees	31,442 (unconsolidated basis) 301,056 (consolidated basis)
Number of consolidated subsidiaries (including variable interest entities)	814 (Japan: 173, outside Japan: 641)
Number of equity-method associates and joint ventures	409

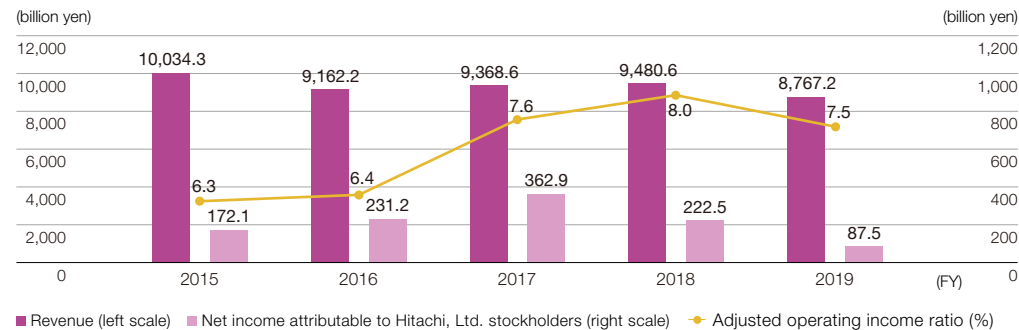
Consolidated Financial Highlights for Fiscal 2019, Based on the International Financial Reporting Standards (IFRS)

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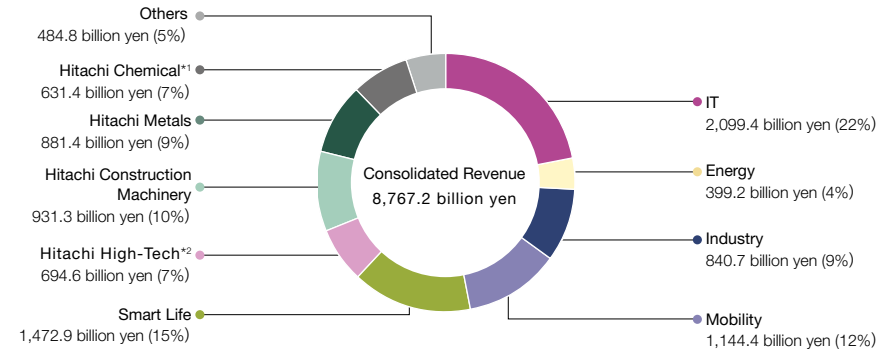
Revenue	8,767.2 billion yen (down 8%, year on year)
Adjusted operating income	7.5% (down 0.5 percentage points)
EBIT*1	183.6 billion yen (down 64%)
Net income attributable to Hitachi, Ltd. stockholders	87.5 billion yen (down 61%)
ROIC*2	9.4% (up 0.9 percentage points)
Capital expenditure	399.6 billion yen (down 4%)
R&D expenditure	293.7 billion yen (down 9%)

*1 EBIT: Income from continuing operations before income tax, less interest income, plus interest charges.
 *2 ROIC: Return on invested capital. Calculated as follows: $ROIC = (NOPAT + \text{Equity method gain/loss}) \div \text{Invested capital} \times 100$. NOPAT (Net operating profit after tax) = Adjusted operating income \times (1 - Tax burden). Invested capital = Interest-bearing debts + Capital.
 Note: Hitachi's consolidated financial statement is prepared based on the International Financial Reporting Standards (IFRS).

Revenue, Adjusted Operating Income Ratio, and Net Income



Revenue and Share by Segment (Consolidated for fiscal 2019, based on IFRS)

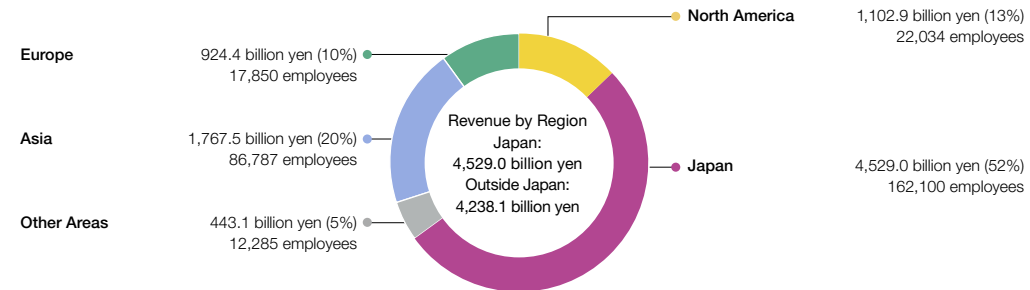


Note: Revenue by segment includes intersegment transactions.

*1 Deconsolidated in April 2020.

*2 Became a wholly-owned subsidiary in May 2020.

Revenue and Share by Region (Consolidated for fiscal 2019, based on IFRS)



Key Business Segments

102-2	102-6	102-10	203-1
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■ IT

[Main Products and Services]

Systems integration, consulting, control systems, cloud services, software, IT products (storage, servers), ATMs

[Consolidated Subsidiaries]

Hitachi Information & Telecommunication Engineering, Ltd., Hitachi-Omron Terminal Solutions, Corp., Hitachi Solutions, Ltd., Hitachi Systems, Ltd., Hitachi Computer Products (America), Inc., Hitachi Global Digital Holdings Corporation, Hitachi Payment Services Private Limited, Hitachi Vantara LLC

■ Energy

[Main Products and Services]

Energy solutions (nuclear, renewable energy, thermal, power grids)

[Consolidated Subsidiaries]

Hitachi-GE Nuclear Energy, Ltd., Hitachi Plant Construction, Ltd., Hitachi Power Solutions Co., Ltd.

■ Industry

[Main Products and Services]

Industrial systems, water and environmental systems, industrial machinery

[Consolidated Subsidiaries]

Hitachi Industrial Equipment Systems Co., Ltd., Hitachi Industrial Products, Ltd., Hitachi Industry & Control Solutions, Ltd., Hitachi Plant Services Co., Ltd., JR Technology Group, LLC, Sullair US Purchaser, Inc.

Note: Sullair US Purchaser, Inc. changed its name to Hitachi Industrial Holdings Americas, Inc. on April 1, 2020.

■ Mobility

[Main Products and Services]

Elevators, escalators, railway systems

[Consolidated Subsidiaries]

Hitachi Building Systems Co., Ltd., Hitachi Elevator (China) Co., Ltd., Hitachi Rail Europe, Ltd.

■ Smart Life

[Main Products and Services]

Media electronics, Smart Life & Ecofriendly systems (refrigerators, washing machines, room air conditioners, air-conditioning equipment), automotive systems (powertrain systems, chassis systems, advanced driver assistance systems)

[Consolidated Subsidiaries]

Hitachi Automotive Systems, Ltd., Hitachi Global Life Solutions, Inc., Hitachi Automotive Systems Americas, Inc., Hitachi Consumer Products (Thailand), Ltd.

■ Hitachi High-Tech

[Main Products and Services]

Medical and life science products, analytical equipment, semiconductor processing equipment, manufacturing and inspection equipment, advanced industrial products

Note: Hitachi High-Tech Corporation became a wholly-owned subsidiary of Hitachi, Ltd. on May 20, 2020. As a result, the Hitachi High-Tech segment was merged into the Smart Life segment.

■ Hitachi Construction Machinery

[Main Products and Services]

Hydraulic excavators, wheel loaders, mining machinery, maintenance and services, construction solutions, mine management systems

■ Hitachi Metals

[Main Products and Services]

Specialty steel products, functional components and equipment, magnetic materials and power electronics materials, wires, cables and related products

■ Hitachi Chemical

[Main Products and Services]

Functional materials (electronics materials, printed wiring boards materials, electronics components), advanced components and systems (mobility components, energy storage devices, life science-related products)

Note: Hitachi Chemical Company, Ltd. ceased to be an affiliate of Hitachi, Ltd. through a share transfer on April 20, 2020. As a result, the Hitachi Chemical segment was abolished.

■ Others

[Main Products and Services]

Optical disk drives, property management

[Consolidated Subsidiaries]

Hitachi-LG Data Storage, Inc., Hitachi Life, Ltd., Hitachi Urban Investment, Ltd.,*1 Hitachi America, Ltd., Hitachi Asia Ltd., Hitachi (China) Ltd., Hitachi Europe Ltd., Hitachi India Pvt. Ltd.*2

*1 Hitachi Urban Investment, Ltd. merged with Hitachi Life, Ltd. and changed its name to Hitachi Real Estate Partners, Ltd. on April 1, 2020.

*2 Hitachi America, Ltd., Hitachi Asia Ltd., Hitachi (China), Ltd., Hitachi Europe Ltd. and Hitachi India Pvt. Ltd. are the Hitachi Group's regional supervising companies for the Americas, Asia, China, Europe and India respectively, and sell the Hitachi Group's products.

Note: Consolidated subsidiaries are listed as of March 31, 2020.